

Afghanistan Teacher Education Project (TEP)

SITUATIONAL ANALYSIS

**Teacher Education and Professional
Development in Afghanistan**

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**Afghanistan Research & Evaluation Unit
(AREU)**

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TABLE OF CONTENTS

A.	BACKGROUND TO THE STUDY	4
B.1	Methodology	5
B.	BACKGROUND - EDUCATION IN AFGHANISTAN	5
B.1	Ministry of Education and Ministry of Higher Education Structure	5
B.2	Coordination of Education Programmes	7
B.3	Student Schooling Structure and Schedules	7
B.4	Government Financial Planning for Teachers & Teacher Training	8
B.4.1	<i>Government Supported Teacher Salaries and Benefits</i>	8
B.4	Statistics on Teachers	10
B.5	Formal and Non-Formal Teacher Education Programmes	14
C.	TEACHER TRAINING PLANS AND ACTIVITIES	16
C.1	Government Support to Teacher Education	16
C.1.1	<i>Teacher Training Colleges</i>	17
C.1.2	<i>In-service regional centres</i>	21
C.1.3	<i>Institutes of Higher Education/Universities</i>	22
C.2	International Organisations Support to Teacher Training	24
C.2.1	<i>UNICEF/Columbia University Teachers College</i>	24
C.2.2	<i>TEP Rapid Teacher Training Programme</i>	24
C.2.3	<i>World Bank</i>	25
C.2.4	<i>ADB Rural Education Project</i>	25
C.2.5	<i>Creative Associates APEP Accelerated Learning Programme</i>	25
C.2.6	<i>Swedish Committee of Afghanistan</i>	25
C.2.7	<i>CARE COPE Project</i>	26
C.2.8	<i>AKDN Rural Education Support Programme</i>	26
C.2.9	<i>IRC Teacher Training Programme</i>	27
C.2.10	<i>BRAC Community Based Schools</i>	27
D.	LEARNING FROM EXPERIENCE	30
D.1	Learning from Afghanistan	30
D.2	Learning from the Region	32
D.2.1	<i>Basic Competency Learning (BCL) Materials</i>	33
D.2.2	<i>Returning Afghan Teachers from the Region</i>	34
E.	CONCLUSIONS AND RECOMMENDATIONS	36

Acronyms

ADB	Asian Development Bank
AKDN	Agha Khan Development Network
AREU	Afghanistan Research and Evaluation Unit
ATEP	Afghanistan Teacher Education Programme
BCL	Basic Competency Learning
BEFAR	Basic Education for Afghan Refugees
BRAC	Bangladesh Rural Advancement Coordinator
CARE	CARE International
CDC	Community Development Council
CIC	Children in Crisis
COPE	Community Organised Primary Education
DED	District Education Department
DTT	MoE Department of Teacher Training
EFA	Education for All
EMIS	Education Management Information System
EQUIP	Education Quality Improvement Programme
GOA	Government of Afghanistan
GTZ	German Technical Cooperation
IDP	Internally Displaced Person
INSET	In-service Training
IT	Information Technology
JICA	Japanese International Cooperation Agency
MICS	Multiple Indicator Cluster Survey
MoE	Ministry of Education
MoHE	Ministry of Higher Education
NGO	Non-Government Organisation
PED	Provincial Education Department
Ped.Inst.	Pedagogical Institute
PRC	Provincial Resource Centres
PRESET	Pre-Service Training
RALS	Rapid Assessment of Learning Spaces
SBM	School Based Management
SCF	Save the Children Fund
STEP	Strengthening Teacher Education Programme
TT	Teacher Training
TTA	Teacher Training Academy
TTC	Teacher Training Colleges
UCTC	University of Columbia Teachers College
UNDP	United Nations Development Programme
UNESCO	United Nations Educational, Scientific and Cultural Organisation
UNHCR	United Nations High Commissioner for Refugees
UNICEF	United Nations Children's Fund
UNO	University of Nebraska Omahar
USAID	United States Agency for International Development
VECs	Village Education Councils
PDE	Provincial Departments of Education
WB	World Bank

SITUATIONAL ANALYSIS

Teacher Education and Professional Development in Afghanistan

A. BACKGROUND TO THE STUDY

The Afghanistan Government has identified the professional development of teachers as a critical part of re-establishing the country's human capital and economy. In May 2002 a Comprehensive Needs Assessment (CNA)¹ of the education sector was conducted together with the Afghan Interim Administration (AIA) by a team of professionals from the World Bank, UNICEF, UNESCO and the Asian Development Bank (ADB). One of the key recommendations of this report was support to teacher professional development. More recently in 2004, the Ministry of Education has released a number of education policy documents² outlining their priorities. Teacher training is a key component of all education programmes for the Afghan Government. The most recent national constitution of Afghanistan (1382)³ stated that education was the right of all children and that the government would be responsible for providing basic education (that is up to grade 9) to all children of Afghanistan. All these documents highlight the importance and needs within the teacher-training sector, however, until the beginning of 2004, activities and programmes remained relatively autonomous of each other. The Afghanistan Teacher Education Programme (TEP) supported in part by Creative Associates is the first concerted effort on behalf of all donors in the teacher training sector to develop a coordinated and integrated response to assist the MoE in achieving its goals for teacher development.

TEP is an initiative to support a coordinated response to teacher development in Afghanistan. Collaborating agencies include the Academic Council on Education, the Ministry of Education, the Ministry of Higher Education, UNICEF, USAID, World Bank, DANIDA, JICA and CAII. The programme aims to: produce a long-term plan for teacher education in Afghanistan; identify and initiate immediate term activities focusing on rapid, country-wide in-service teacher training programmes, setting up Teacher Resource Centres at a sub-district level; and enabling a coordination among diverse inputs and delivery systems through a commonly agreed upon approach. To date two strands of work have been agreed:

- 1) A country-wide in-service training programme covering all teachers presently in schools; and
- 2) An overall Teacher Education Programme (TEP) focusing on long-term teacher development.

This situational analysis is a part of the second activity of TEP. It aims to provide a short overview of teachers and teacher development programmes in Afghanistan to date, which can then be incorporated into longer-term development objectives of teacher training. Given the

¹ Afghanistan Interim Administration (AIA), *Comprehensive Needs Assessment for the Education Sector in Afghanistan*, Afghanistan, Kabul, May 2002.

² Ministry of Education, *Educational Development Plan: 1381-1394*, Kabul, Afghanistan, January 2004.

---, *National Development Plan and Budget 1383-1385*, Kabul, Afghanistan, February, 2004.

---, *Education as a Catalyst for the Rebuilding of Afghanistan: Education Priorities and Project Profiles*, Afghanistan, March 2004.

World Bank, *Securing Afghanistan's Future: Technical Annex on Education*, Afghanistan, March 2004.

³ Government of Afghanistan, *Constitution of Afghanistan 1382*, Kabul, Afghanistan, 2004

time constraints of this study, it is not intended as a detailed research programme. However, its findings may highlight areas where further information may be required and additional research initiatives could be recommended to ensure future teacher training programmes are coordinated, targeted, realistic and meet the actual needs of teachers in Afghanistan.

B.1 Methodology

This study was conducted within a limited time frame of three weeks during August 2004. This did not allow for field assessment studies. The findings of this study are primarily the results of personal interviews in Kabul with MoE staff, NGOs and organisations supporting teacher training in Afghanistan. The study also incorporated the results of a number of evaluations and project documents. It outlines the activities of the Ministry of Education, the Ministry of Higher Education, organisations supporting teacher training and their plans for the future. Some important experiences of developing and implementing teacher-training programmes both in Afghanistan and in the immediate region have been highlighted.

The findings of the study have uncovered some areas that may deserve further investigation and research. Information of teacher training systems at the provincial level is an area where there was limited information. Also, as a part of this study it was hoped that a map of exactly where all organisations are working could be possible, however, time limitations prevented this. This would show where there was a very high level of activity for teacher training and where the gaps still remained. A more qualitative study of teacher competencies and student learning achievements was also not possible within the time frame available.

The collection of student and teacher numbers for the institutes of higher education was not possible. At the central level, the Ministry of Higher Education only had information on the total number of students and teachers, which included those teachers and students in medical school, engineering and polytechnic. Only through personal visits to each of the sites in the provinces would it be possible to collect a full set of figures of students studying a degree related to education. It is acknowledged that the information collected at the central level may not be accurate when checked against actual figures from the provinces.

It was apparent during this study that a critical analysis of systems, programmes and individual capacities was a new concept. To develop an in depth understanding of the actual issues at hand required many different interviews with different people - there remains a culture of not presenting problems, or issues, for fear of them being used in a detrimental way. A culture of self-evaluation in Afghanistan still needs to be developed which would then make possible the development of a meaningful monitoring and evaluation system and process of continual research and analysis.

B. BACKGROUND - EDUCATION IN AFGHANISTAN

B.1 Ministry of Education and Ministry of Higher Education Structure

In Afghanistan there are two Ministries responsible for training teachers. These are the Ministry of Education (MoE) and Ministry of Higher Education (MoHE). The MoHE is responsible for the pedagogical institutes, the Institutes of Higher Education (IHE) and the Universities, all of which offer four-year degrees. At present, the MoHE is going through a transitional period and the various education facilities and institutes are still being defined by level of academic qualification and status.

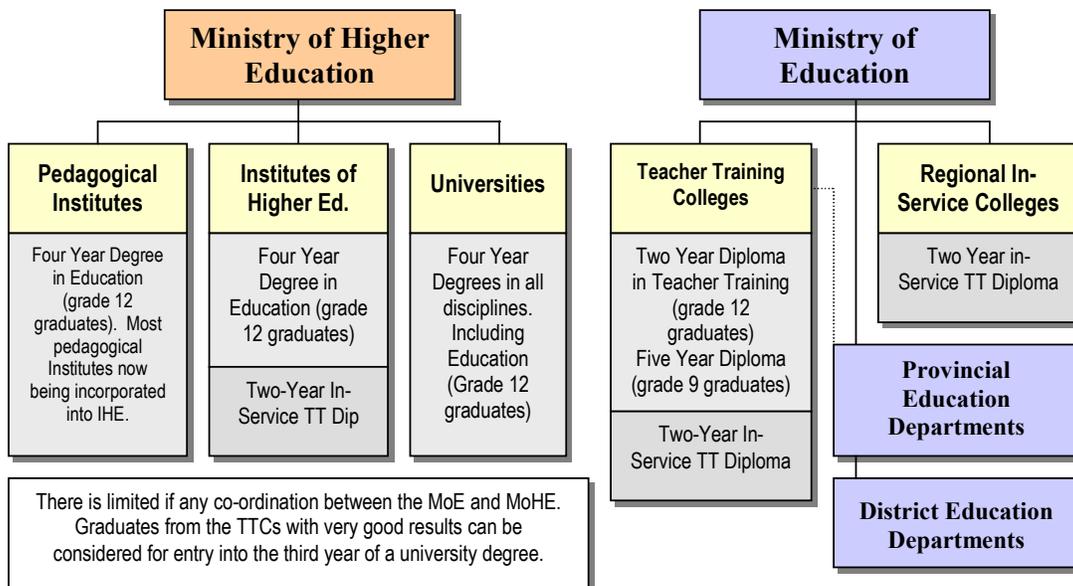
The MoE in Kabul is responsible for policy direction for education up to grade 12. The MoE has a greater resource base than the MoHE, in terms of financial resources, human and technical resources. Within the MoE there are a number of departments. The Teacher Training Department (TTD) is responsible for national teacher training policies and

programmes. They also manage the Teacher Training Colleges (TTCs) in the provinces. The TTD is also responsible for academic guidance to these colleges. There are plans to establish an Academy of Teacher Training as a part of the TTD, which will be responsible for a countrywide programme for in-service teacher training and support, which will bring teacher development programmes down to the district and school level, rather than centred in the primarily urban based TTCs. TTCs offer a two-year teacher training diploma for grade 12 graduates as well as a five-year diploma in teacher training for grade 9 graduates.

Unlike the MoHE the MoE has a presence in each of the 34 provinces of Afghanistan. These are the Provincial Education Departments (PEDs) and are responsible for all budgeting and administration of schools and teachers in the province. The PEDs are supported by District Education Departments (DEDs) who have a presence in every district of the country although most DED's do not have their own office and are often based in an annex of an existing school. There is no regional administrative structure in Afghanistan. Each PED reports directly to the central MoE. All finances for the TTCs and DEDs are managed by the PED. On a quarterly basis a budget is allocated to the PEDs after the approval of the Governor of the province, the MoE and the Ministry of Finance. In each province there is a representative of the MoF, called a revenue collector, who is responsible for issuing all payments to all departments including the Education Department at the provincial level.

In each PED there are two deputies, one administrative and one academic. Each of the deputies has a number of heads of departments reporting to them. These include a planning department, an inspection department and an employment department. In addition there is also a General Director for Teacher Training. This person is appointed by the TTD in Kabul and is the key link between the MoE and the TTC's. They are responsible for applying the policy of the TTD, ensuring all decrees and central government decisions are adhered to and enforcing all laws outlined by the MoE in relation to teacher training at the provincial level⁴. All TTCs should report directly to the TTD in Kabul, however, because all finances are allocated through the PED, there remains a strong reporting linkage between the TTC and the PED.

Figure 1: Teacher Training Structures of the MoE and MoHE.



⁴ MoE, *Regulations of Duties of Teacher Training General Directorate*, Kabul, Afghanistan, 2001.

B.2 Coordination of Education Programmes

In 2002-2003 the education sector was largely coordinated through the Education Programme Secretariat. This secretariat reported directly to the Minister of Education and included a small team of international and national senior education professionals who organised regular coordination meetings around specific topics in the education sector. They were also responsible for the coordination of development funds as a part of the National Development Budget. The secretariat is no longer functioning, however, a grants management unit has since been established, which is also based in the MoE, and which assists in the coordination of development funds to the Ministry.

The arrival of the new head of the TTD has significantly contributed to a more effective coordination of teacher training activities. There is now a move on behalf of the MoE to understand more clearly the work of donors, UN and NGO groups. The Ministry is now looking outside its own staff to learn from other programmes and to seek the support of other organisations who can assist with the ambitious task of a national teacher training programme.

In 2003 the MoE, together with a group of donor organisations, such as Creative Associates and UNICEF, planned a three-day workshop to plan a response to teacher development in Afghanistan. This workshop, which was attended by a wide range of professionals and organisations supporting teacher training, identified as one of the major priorities a more coordinated response to teacher training in Afghanistan. Given this recommendation key education donor organisations decided to form a committee called the Teacher Education Programme (TEP). This group would work in close collaboration with the DTT to identify the key needs in teacher development and ensure a coordinated donor response to those needs. TEP has been working well until now and there is currently a move towards effective integrated programming in this sector.

B.3 Student Schooling Structure and Schedules

As a result of the most recently approved Constitution of Afghanistan (1382), education is compulsory for all children up to grade nine. Children start their first year of schooling at the age of seven. The Constitution also states that the Government will provide education free of charge up to university level.

There are three levels of education: Primary Education (grade 1-6); Junior Secondary (grade 7-9); and Upper Secondary (grade 10-12). All diploma degrees are referred to as grade 13 and 14. A school year consists of two semesters. Depending where the school is in Afghanistan (hot or cold area) the school year will begin at different times. In the 'cold areas', such as in Kabul and most parts of the north of the country, the school year begins with the start of the Islamic New Year on March 21st (or the first working day after this). In the 'hot areas' such as the southern and southeastern provinces, the school year begins in September. The school year is typically for nine months with a two and a half month break at the end of each academic year. This break in the school year is when rapid in-service teacher training programmes have previously been conducted.

Most school days are for three to three and half hours. In the rural areas of Afghanistan most teachers teach for half the day and work in alternative employment opportunities for the remainder of the day. For the urban areas, school facilities are often over crowded and schools function on a shift system. Some schools in Kabul have up to four shifts a day. This shift system is also sometimes used in other schools to provide segregated learning opportunities for girls and boys.

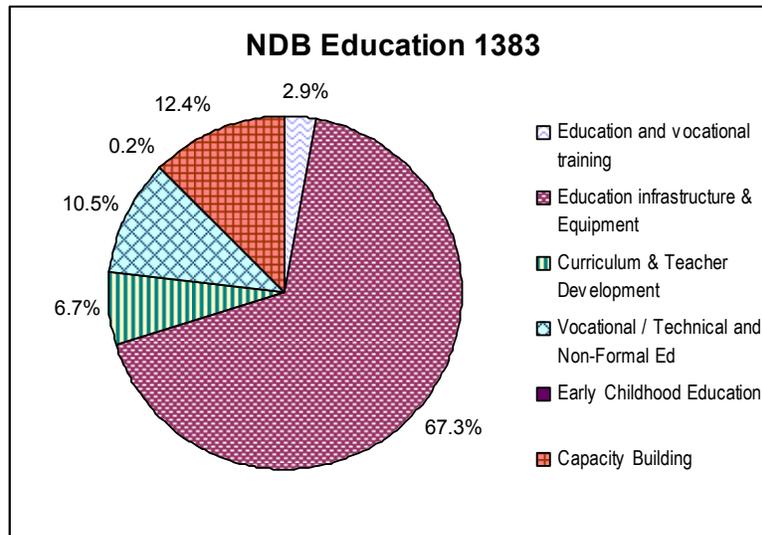
Schooling is not always segregated in Afghanistan. Depending on the location of the school, students may continue to attend co-educational classes until grade 12. In other areas, the community is not willing to allow girls to go to class in a school that ever has boys at the

school, even in a different shift. In areas such as this families will not allow their girls to go to school unless they have a female teacher that is known and trusted by the community. In many parts of the country, children attend co-educational classes until the end of primary school and then they are segregated once they move into junior secondary or upper secondary classes. Most TTCs, pedagogical institutes and universities have all classes with male and female students. Only boarding campuses are segregated.

There are three different career paths for students: religious studies, academic studies or vocational training. Most students will have to decide which path to take once they graduate from grade nine. Only students who decide to follow an academic path have the opportunity to graduate and be considered for either a TTC or an institute of higher education.

B.4 Government Financial Planning for Teachers & Teacher Training

The proposed National Development Budget (NDB)⁵ for 1383 (2004/2005) still emphasises inputs over quality – 67% of the total proposed budget of \$453.84 is allocated to education infrastructure and equipment with 10.5% for curriculum and teacher development. Within this 10.5%, however, very little money is reserved for teacher training or the development of teacher materials. Most funds are reserved for the construction of teacher training facilities.



In 2003 funds spent outside the national development budget, that is government-supported funds, were US\$49.37 million. Expenditure reporting of the MoE remains weak. There is very limited knowledge on behalf of the departments of what money has been allocated, what has been spent and what funds are still available.⁶

B.4.1 Government Supported Teacher Salaries and Benefits

In 2004 the Minister of Education approved a standard set of teacher salaries. This staggered salary scale is based on a basic salary and then increases depending on the number of years served as a teacher and the teacher's qualifications. In March 2004 the Minister of Education approved a significant increase in teachers' base salaries to bring them in line with other civil servant staff. Teachers are now paid a total salary that is comparable to all other civil servant staff of the government of Afghanistan. It is not clear however, whether this change in salary levels is being implemented at the field and school level.

⁵ Government of Afghanistan, *Submission for the SY 1383-1385, National Development Budget*, Ministry of Education, Ministry of Higher Education, Ministry of Social Affairs and Labour, 2004

⁶ The NDB provides a list of recommendations of what needs to be done to improve the financial monitoring system of the MoE.

In accordance to the new approved system, each teacher works through a graded scale of 1 to 10. All new teachers who enter the teaching profession for the first time start at level 10. After three years this staff person will be promoted to the next level, e.g. level 9. The base salary per month for a teacher starting on level 10 is 69 Afghanis. An additional amount is added to this base salary depending on the qualifications of the teacher. If the teacher has completed grade 12, but has no further education, 900 additional Afghanis is paid.

Complimentary to the base salary a standard sum of 1,600 Afghanis is paid to each teacher for food. The teacher must be registered as attending class to receive this amount. The figure is calculated at the rate of 60 Afghanis per day from Saturday to Wednesday and then 40 Afghanis from Thursday to Friday each week. A transportation benefit of 120 Afghanis is also paid to each teacher. If a teacher is included in a teacher-training programme where they cannot attend class the food and transport benefit will not be paid. A final benefit to the teacher is a bonus per month depending on their qualifications. If a teacher has completed grade 12 they will receive a bonus of 8 Afghanis per month. If they have completed a bachelor degree they will receive every month a bonus of 20 Afghanis.

Figure 2: Summary of Teacher Salary Scales

Rank	Years to reach this level	Base salary	Below grade 12 (+800)	Grade 12 (+900)	Grade 13 (+1000)	Grade 14 (+1100)	Bachelor (+1300)	Masters or higher (+1500)
75% up	>4	271	2033	2208	2383	2558	2908	3258
50% up	>3	181	1743	1893	2043	2193	2493	2793
25% up	>2	90	1452	1577	1702	1827	2077	2327
15% up	>1	54	1336	1451	1566	1681	1911	2141
Higher	>4	363	1162	1262	1362	1462	1662	1862
Higher*	>3	293	1093	1193	1293	1393	1593	1793
1	>3	224	1024	1124	1224	1324	1524	1724
2	>3	189	989	1089	1189	1289	1489	1689
3	>3	163	963	1063	1163	1263	1463	1663
4	>3	134	934	1034	1134	1234	1434	1634
5	>3	120	920	1020	1120	1220	1420	1620
6	>3	106	906	1006	1106	1206	1406	1606
7	>3	98	898	998	1098	1198	1398	1598
8	>3	87	887	987	1087	1187	1387	1587
9	>3	79	879	979	1079	1179	1379	1579
10		69	869	969	1069	1169	1369	1569
Additional bonus			0	8	12	15	20	25
Food Allowance			1,600/month (Sat-Wed 60 afgh/day Thus-Fri 40 afgh/day)					
Transportation Costs			120/month (5 afgh per day 6 days per week)					

* The 'higher' category is for those staff working in the central or provincial MoE offices.

(Source: Ministry of Education Planning Department 2004)

An understanding of the additional benefits to teachers assists all organisations that pay a per diem for training. At present there is no standard set of per diems for teacher training, with some organisations paying no per diem and other organisations paying a very high per diem. Benefits paid to teachers totals approximately USD\$35 per month, which is about USD\$1.40 per day, based on a six day working week.

A teacher who has completed a TTC course and who has worked as a teacher for six years will receive 1,187 (base salary) plus 15 (bonus) Afghanis per month. In addition they will receive 120 (transport) plus 1,600 (food) Afghanis every month. The total salary for this teacher will be 2,922 Afghanis (approx USD\$68) per month.

At present only the pre-service and long-term in-service teacher training courses provided by the MoE are recognised as effecting salary scales. All in-service teacher-training programmes run by NGOs and UN organisations, although accredited by the MoE, have no effect on a teacher's level of salary.

The World Bank concludes through a comparison of some 50 developing countries that a reasonable target for teacher pay is a multiple of 3.3 times per capita GDP⁷. This is considered to be the average teacher salary in better performing countries. Currently Afghanistan's teachers are paid on average 2.7 times per capita GDP. The objective is to raise this level to 3.1 times per capita GDP by 2015. The World Bank estimates that the figure for per capita GDP in Afghanistan should be USD 493 by 2015⁸.

A number of organisations supporting educational programmes in Afghanistan are paying a wide range of salaries/stipends/incentives to teachers. Other organisations are only supporting community in-kind support to teachers and do not pay a financial reward to them. It was not within the scope of this study to understand exactly the amount each organisation was paying each teacher, or where teachers were in fact receiving their salaries from the MoE, however, the above guide may assist in creating a more standardised payment system.

B.4 Statistics on Teachers

A detailed understanding of the numbers of teachers, student/teacher ratios, teacher qualifications, teacher capacities and student learning achievements is not accurately known in Afghanistan. In 2002 UNICEF conducted a national Rapid Assessment of Learning Spaces (RALS). This assessment showed a total number of approximately 70,000 teachers and approximately 3.2 million students: an average of 46:1 student/teacher ratio. At that time to achieve a ratio of 30:1 an additional 35-40,000 teachers were required. In 2003 UNICEF conducted a Multiple Indicator Cluster Survey (MICS), which collected detailed qualitative data in a select number of villages across the country. This presented an understanding of the issues at hand with regard to education, and figures of teachers and students could be extrapolated from the villages selected as a part of the survey. However, at present there remains no accurate statistical data on teachers for all of Afghanistan.

A number of documents, have quoted various numbers of teachers. In one document by the MoE two different figures are recorded for 2003: 102,000⁹, 85,000¹⁰. The National Development Plan gives a figure of 80,811¹¹. The Department of Teacher Training quotes a figure of 105,525 teachers for the whole country. The World Bank records a total of 106,450 teachers for 2003¹². A provincial breakdown of teachers also will not be accurate, however, Kabul has by the far the highest number of teachers employed, with provinces in the south and southeast having the lowest.

Despite this confusion of figures, the MoE provides a detailed list of data broken down by primary, junior secondary and senior secondary. The data includes: numbers of teachers by gender; number of students by gender; their location; and the number of schools. A full outline of this data is available in Annex A. A summary of the data is shown below.

⁷ More details of this study can be found in the World Bank document, Bruns, Barbara, Alain Mingat and Ramahatra Rakotomalala. 2003. *Achieving Universal Primary Education by 2015: A Chance for Every Child*. Washington DC: World Bank.

⁸ World Bank, *Securing Afghanistan's Future*, 2004.

⁹ MoE, *Education as a Catalyst*, p. 6, 2004

¹⁰ *ibid*, p. 27.

¹¹ MoE, *National Development Plan*, p.5 2004.

¹² World Bank, *Security Afghanistan's Future*, 2004.

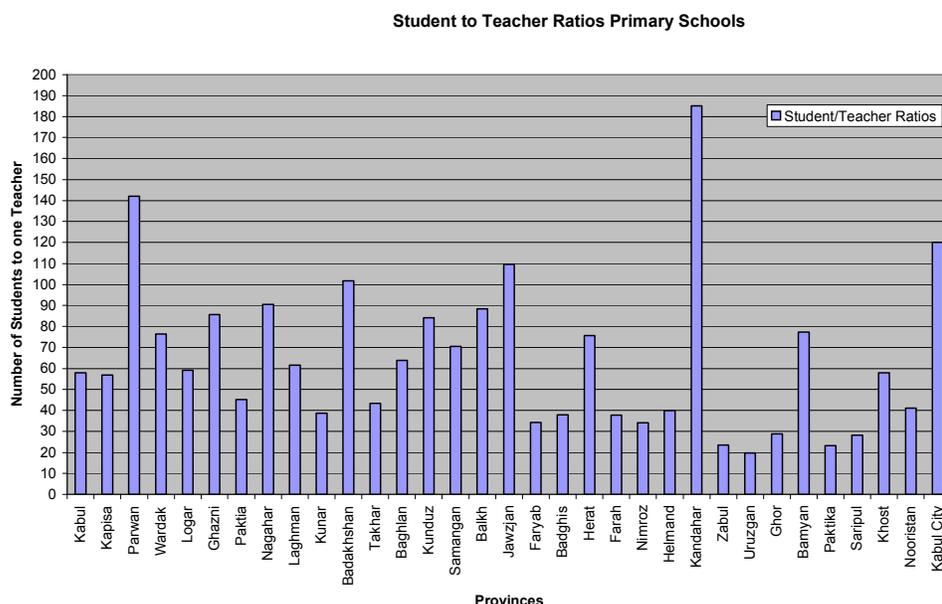
Figure 3: Summary of Teachers and Students by School Level

No	School Level	No of Students	No of Teachers	No Schools	Student/Teacher Ratio
1	Primary	3,765,415	52,948	5,257	71
2	Junior Secondary	290,301	22,411	1,143	13
3	Upper Secondary	113,690	25,336	938	4
	TOTAL	4,169,406	100,695	7,338	41

(Source: Ministry of Education, Planning Department, 2004)

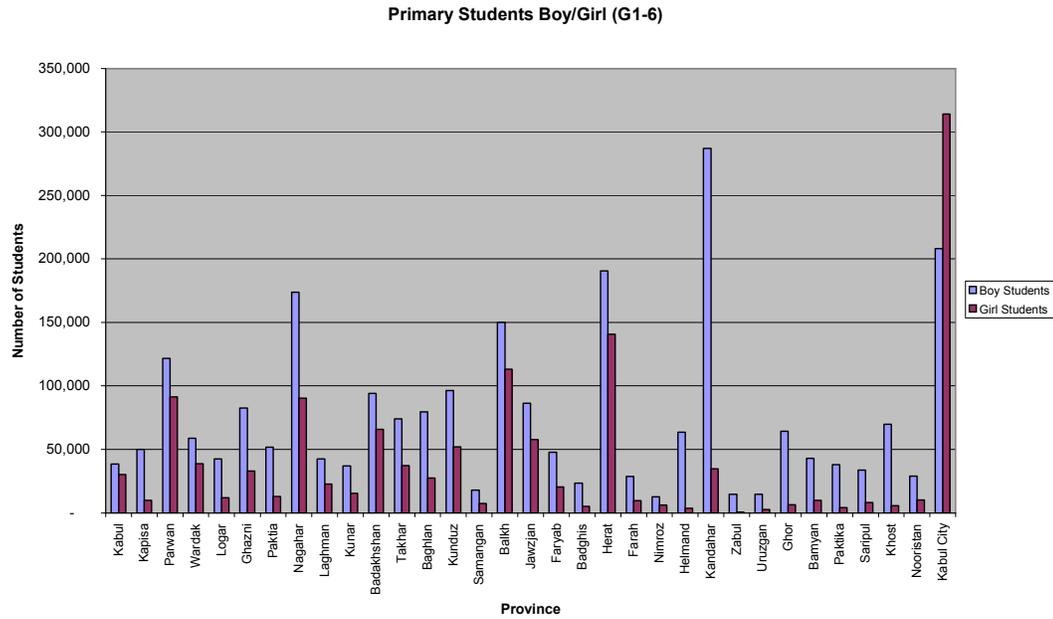
From the data it is possible to highlight a number of points. Firstly the student teacher ratio in primary education is by far the highest, at approximately 71 students per teacher. This ratio falls dramatically once the students graduate to Junior Secondary and Upper Secondary School. The provincial variations for student to teacher ratios vary widely. This is illustrated by the below graphs for primary, junior secondary and upper secondary.

Figure 4: Student to Teacher Ratios for Primary Schools by Province



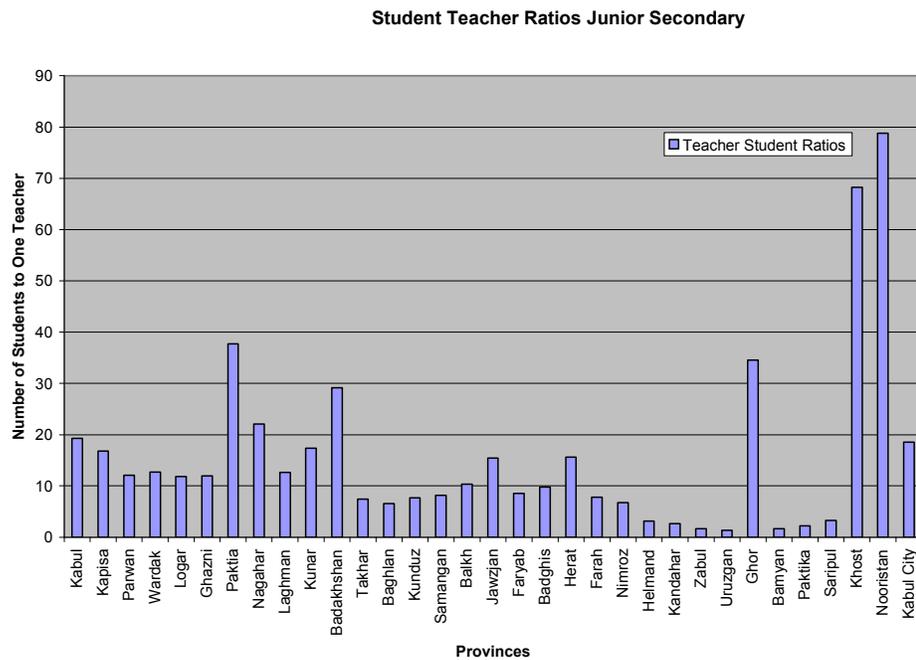
For Primary schools the highest student to teacher ratio is in Kandahar (185:1), followed by Parwan (142:1), then Kabul City (120:1), Jawzjan (110:1) and Badakhshan (102:1). Kandahar also has the greatest shortage of female teachers. It is possible to get a basic picture of areas that may need additional female teachers when comparing male to female students in Primary schools, shown below. Kabul City has more female than male students.

Figure 5: Comparison of Male to Female Students in Primary School by Province



In Junior Secondary School the student to teacher ratio averages around 13 students to one teacher. However, as shown below, some provinces still have a shortage of junior secondary school teachers, such as Nooristan (79:1) and Khost (68:1). Kabul City has a ratio of less than 20 students to one teacher.

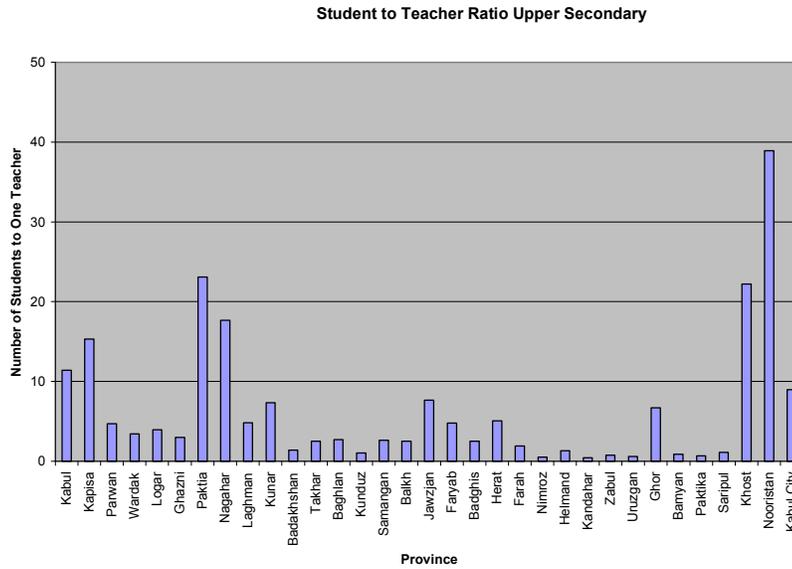
Figure 6: Student to Teacher Ratios for Junior Secondary Schools by Province



For Upper Secondary Schools the ratios are different again. The average ratio is four students to one teacher. This however varies depending on the location. Again Nooristan has a high

student to teacher ratio of almost 40 students to a teacher. Kabul City has a ratio of less than 10 students to one teacher.

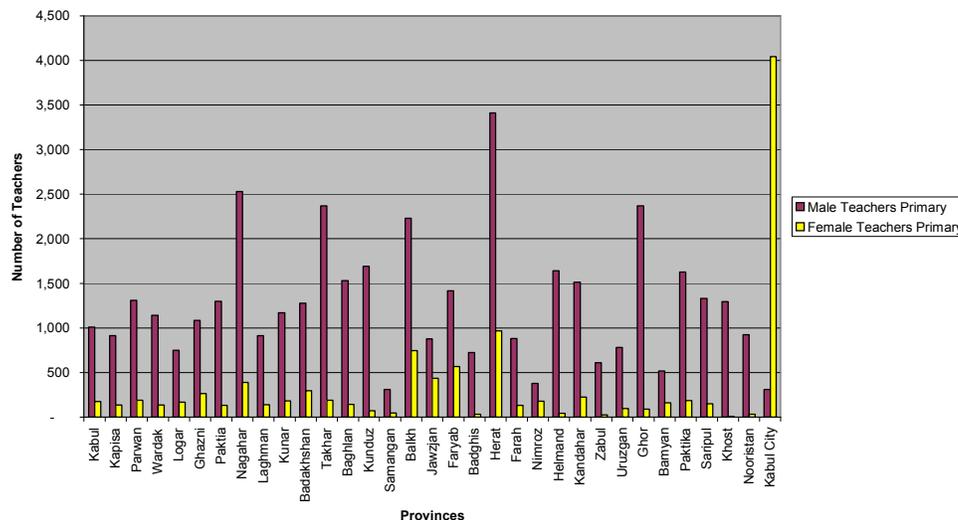
Figure 7: Student to Teacher Ratio Upper Secondary Schools by Province



For all levels of education the average student to teacher ratio is 41 to one. To achieve a ratio of 30 students to one teacher an additional 38,000 teachers are required, all of whom will be needed in Primary Schools. If the MoE figures can be used as a guide then the total additional number of teachers cannot be seen as the only solution to the shortage of teachers. Also the allocation of these teachers needs to be considered.

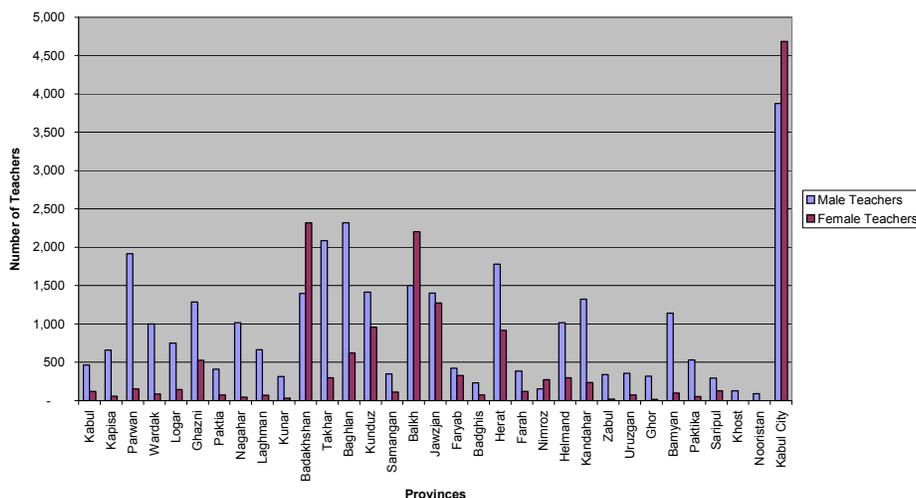
There is commonly a concern in Afghanistan of a severe lack of female teachers. This is not the case in Kabul city, which can be seen in the below graph that has substantially more female teachers at the primary school level. There are however, significantly fewer female teachers than male teachers in all other parts of the country. Provinces such as Kunduz, Badghis, Helmand, Zabul, Ghor, Khost and Nooristan are particularly affected.

Figure 8: Male to Female Teachers for Primary Schools by Province



The situation of the male to female teacher ratio however, is quite different at the secondary school level as shown below. In Badakhshan, Balkh and Kabul City there are more female teachers than male. The ratio of female to male teachers is not as high as the ratio of female to male teachers in the primary schools. However, there remains a shortage of female teachers in the south and southeastern provinces.

Figure 9: Number of Male and Female Teachers for Secondary Schools by Province



Teacher qualifications are also not accurately known. The Ministry of Education in the *National Development Plan* provides a table showing teacher qualifications. This table indicates that more than 50 percent of all teachers employed by the MoE have not graduated from grade 12. A study of 3,332 teachers in Baghlan by the Agha Khan Development Network (AKDN)¹³ showed that almost ten percent of teachers surveyed had never attended any form of formal education. A short study conducted in the province of Balkh by JICA¹⁴ indicated that more than 65 percent of all teachers have as their highest qualifications, grade 10 or less.

Given the lack of accurate data available for the numbers of teachers and the urgent need for such data to plan for future teacher training programmes, UNICEF is supporting the MoE to establish a national Education Management Information System (EMIS). This programme officially commenced in June 2004 and will include detailed information on numbers of teachers by school, qualifications and employment grades of teachers. Provincial and district education officials with technical training and support by UNICEF conducted the survey. The first set of completed survey forms have been received by the Ministry and a team of 20 computer data entry staff are collating the information at the IT section in the MoE. It is anticipated that a complete set of data will be publicly available by the end of October 2004.

B.5 Formal and Non-Formal Teacher Education Programmes

In Afghanistan there is sometimes confusion over the difference of formal or non-formal education programmes. The Human Rights Council *Report Card: Progress on Compulsory Education (Grades 1-9)*, states that the government should make it clear that it recognises non-formal education systems as part of the strategy to achieve education targets. This is also in line with the 2015 EFA goals. There is a range of different educational opportunities for

¹³ Agha Khan Development Network, Survey Results from the Rural Education Support Programme, Baghlan, Afghanistan, 2004.

¹⁴ JICA, *Teacher Survey*, Balkh, Afghanistan, 2004.

children and adults in Afghanistan and teacher training programmes need to be targeted to address each of these different initiatives. The following gives a brief outline of some of the educational programmes currently ongoing in Afghanistan.

Figure 10: Summary of Formal and Non-Formal Education Opportunities

Type of schooling	Target group	Formal or Non-formal
Formal School (Grade 1-12)	School age children from 7 years	Formal (MoE)
Accelerated Learning	School age children who have missed some years of school but who plan to resume their education	Formal (MoE, some training from NGOs)
Home-based Schools	School age children, often girls, who cannot go to a formal school but wish to continue their education	Formal (MoE, NGOs, community)
Literacy Programmes	Overage children or adults who have a limited or no education and who will not be able to return to the formal education system	Non-formal. Non examinable (MoE Department of Literacy, NGOs, community)

Formal education follows the MoE education curriculum, either in or out of school. This is examinable and therefore provides accreditation to the student to continue their studies. Non-formal is normally out of school, does not follow the MoE curriculum and is not examinable. Non-formal education is normally for overage children or adults who have very little or no education and who will never return to a formal school. Non-formal, or functional literacy programmes are normally based on life skills learning and are developed around the specific interests of the learning groups, such as women, youth, ex-combatants, nomads or farmers.

Recently there has been a move to link teachers in home-based schools, who are teaching the formal curriculum, but who are not employed by the MoE, into MoE teacher training programmes. Linking the in-school and out-of-school activities may assist in expanding access to education for children who cannot go to school, as well as expand the teacher resource base of the MoE.

Analysis Section B

The MoE TTD has been active in designing and developing a model of expanding teacher training to include teachers from the rural areas. However, a concrete plan to improve the allocation and distribution of teachers will be very difficult without reliable school based information that is effectively managed at the district, provincial and central level. The efforts of the Ministry and UNICEF to establish an EMIS is a positive step, however, it is important that this information be fed back to the provinces and districts and that the information is continuously collected and updated. This will only be possible through an improved monitoring and evaluation system of the MoE at the provincial and district level through improved capacity of the MoE staff.

A number of different donor organisations have included in their overall plan a component of capacity building at the central, provincial and district MoE levels. As the *National Development Budget* states, “there is an urgent need to provide training and build capacity in project development, implementation and monitoring across the sector”. Teacher education and professional development cannot be seen in isolation of the ministry system and the structure that they work within. UNICEF has been active in providing direct support to the MoE at all levels, in the way of training, supplies and technical assistance. The World Bank and some NGOs working in the sector of education have also been active in this area of support. It is not clear however, what the actual capacities of the provincial and district education offices are. A detailed understanding of the needs, going beyond assistance in the way of supplies and administrative and financial training could be considered. For example,

the World Bank, in its negotiations with the MoE provincial directorates has found that the most significant impediment to building a coordinated and efficient provincial level MoE structure is the lack of trust between staff members. Information sharing is still not something that happens easily. This factor is key when considering the need for effective information management.

Within this context of administrative reform, salary payments to teachers remain an area that deserves further attention. The World Bank is working closely with a small number of Provincial Departments to identify a more efficient and effective method of payments to the PDEs. At present, even after a budget has been approved, there is a long and arduous process for receiving funds from the revenue collector (the person representing the Ministry of Finance in the province). In some cases there are reports of teachers having to pay an unofficial ‘commission’ to revenue collectors to be able to receive their salary cheque. Although, the Ministry has in place a system of data collection from the provinces, this system needs to be more fully understood and then built upon to strengthen its capacity. Currently all systems are hand written with no electronic data collection. At the central level, there remains no reliable source of data for the location and number of teachers. This raises the issue of how the teacher salaries are then distributed. Also capacity building of the provincial and district offices needs to be considered within the wider scope of the Public Service Reform programme for Afghanistan. The MoE cannot be seen in isolation from the Ministry of Finance, the Ministry of Planning and the Ministry of Labour and Social Affairs.

Recruitment of teachers with ‘qualifications’ remains the preferred option of the Ministry. Teachers may come from many different backgrounds or professions: Mullahs, ex-combatants, farmers, traders, mothers and fathers. At present there is no systematic method for assessing whether the person has the right ‘competencies’ to become a teacher. Some may argue, that providing a learning environment for children with a teacher with harmful attitudes to teaching might in the longer-term be more detrimental to the learning needs of that child than if the child never attended school.

C. TEACHER TRAINING PLANS AND ACTIVITIES

C.1 Government Support to Teacher Education

The development of teacher capacities is one of the Government’s major priorities. The MoE has two strategies to support teacher training. A third strategy is a combination of a long-term and short-term programme. The longer-term strategies involve support to the TTCs, including physical rehabilitation, provision of supplies and developing a new curriculum for pre-service teacher training. The MoE plans to establish a TTC in each of the 34 provinces in the country. This would require an additional 15 colleges, including the physical infrastructure, supplies and qualified teachers.

The shorter-term plan for teacher training includes a train-the-trainer concept, where by a team of master trainers will be trained in Kabul, who will then train in the provinces and then those people from the province will train the teachers in the districts. The plan is to ensure that all teachers undergo a basic rapid in-service teacher-training programme.

The third plan for the MoE is to establish Teacher Resource Centres (TRCs) in every district of the country. This plan is an effort to move teacher-training programmes out of the urban-based TTCs and into the districts and villages. The TRCs will not be a physical building in each district, but rather a small team of trained teachers who will become a resource base for support and supervision of teachers in their district. The TRCs therefore might then be referred to as Teacher Resource Groups.

The below section will outline the various MoHE and MoE supported teacher training facilities. This includes courses for short-term and long-term in-service (INSET) and pre-service (PRESET). Some detail is presented of the courses offered in each training facility and the specific subjects within these courses, which will give some concept of what a teacher learns when they complete these training courses or degrees.

There are four different types of teacher training facilities supported by the government in Afghanistan. It is sometimes not clear the exact role of each and their differences. The following table gives a brief outline of the types of facilities currently functioning, which ministry is responsible for each and what type of courses are available.

Figure 11: Summary of Government Teacher Education Facilities in Afghanistan

Name of Institution	Responsible Ministry	PRESET	INSET	
			Refresher (short-term)	Upgrade (long-term)
TTC	MoE	2 years (G13-14) 5 years (G10-14)	None	2 years
In-Service Regional Centre/Teacher Academy	MoE	None	None	2 years
Institutes of Higher Education	MoHE	4 years	Yes (not on a regular basis)	Yes 4.5 years
Universities Faculty of Education	MoHE	4 years (day) 5 years (evening)	None	None

C.1.1 Teacher Training Colleges

The TTCs throughout Afghanistan are administered and funded by the TTD of the Central MoE in Kabul. There are currently 19 TTCs registered with the MoE. Three of these facilitates three are not currently operating. All of the functioning TTCs provide in-service teacher training, with the exception of Badakhshan, which only offers pre-service training. A total of 5,706 students are registered in pre-service (1,465 students) and in-service programmes (4,241 students). Some MoE staff believe that the TTCs should only offer in-service teacher training and only pedagogical institutes or universities offer pre-service. This is not currently the case and is not widely supported by all MoE staff.

Figure 12: Summary of PRESET and INSET Students at TTCs

No	TTC	Year of foundation	PRESET students			INSET students			Teachers Total	Building Type
			Male	Female	Total	Male	Female	Total		
1	Sayed Jamaludeen	1909	474	285	759	287	730	1017	47 ¹⁵	TTC
2	Laghman	1988	137	1	138	135	27	172	12	TTC
3	Baghlan	1991	43	1	44	450	410	860	12	TTC
4	Paktia	1968	16	0	16	52	21	73	7	TTC
5	Takhar	1977	18	0	18	226	175	401	5	Rental
6	Kunduz	2003	0	0	0	30	153	183	14	Rental
7	Farah	2002	0	0	0	50	55	105	6	TTC
8	Nimroz	2002	0	0	0	80	105	185	10	Rental
9	Badghis	2003	0	0	0	125	72	197	8	Rental
10	Kandahar	1968	0	0	0	61	46	107	7	TTC
11	Helmand	1977	0	0	0	54	55	109	4	TTC
12	Samangan	2003	38	5	43	66	46	112	15	Rental
13	Badakhshan	1996	242	78	320	0	0	0	19	TTC

¹⁵ At Sayed Jumaldeen College there are almost as many cleaning staff employed by the College, as there are teachers. In addition there are also 13 administrative staff working for the college.

14	Kapisa	2002	113	2	115	296	94	390	20	TTC
15	Ghazni	2003	9	3	12	90	100	190	12	Rental
16	Sar Pol	2003	0	0	0	59	81	140	10	Rental
17	Jawzjan	2004	0	0	0	0	0	0	0	Rental
18	Herat	2004	0	0	0	0	0	0	0	TTC
19	Parwan	2004	0	0	0	0	0	0	0	TTC
TOTAL¹⁶			1090	375	1465	2061	2180	4241	208	

(Source: Department of Teacher Training MoE, 2004 & Mr Takahashi, JICA Education Consultant, 2004)

Individual TTCs are supported by different organisations. For example, the TTC in Kabul was rehabilitated with USAID funding. UNICEF will provide support for supplies for libraries, computers, furniture and generators for four TTCs in Laghman, Kandahar, Helmand and Takhar. It is planned to expand this support to Nangahar and Samangan¹⁷. At this stage, UNICEF plans no technical support to the TTCs. The Agha Khan Development Network (AKDN) supports the TTC in Badakhshan and Baghlan. AKDN have provided funds for physical rehabilitation of the facilities and supplies for laboratories and libraries, but most importantly have provided technical support through the appointment of international staff stationed full time at each of the TTCs. Also, for the two TTCs that AKDN are supporting, the Indian Government will provide in-kind support in the way of solar panels for electricity to the buildings, computers for an IT section, and staff to provide training for the IT programme and English language department.

□ *Pre-service*

Nine of the total operational 16 TTCs offer pre-service teacher training programmes. Thus pre-service programmes account for only a quarter of the total number of TTC students. Of this figures almost half of all the students are in the Kabul TTC, Sayed Jamaludeen. This TCC also has 75 percent of the total number of female students countrywide (285 of a total of 375). The only other TTC that has a significant number of female students is Sheghnbanb TTC in Badakhshan. Four other TTCs have female students. These include, Laghman, Baghlan, Samangan, Kapisa and Ghazni. However, the highest enrolment rate in any of these colleges is five female students. Most TTCs throughout the country are in urban centres, so without boarding facilities it is very difficult, especially for female students to move away from their family and attend college.

The process of registration for pre-service teacher training depends on the final result of the University General Entrance Exam (Concur exam) taken by grade 12 graduates. Each student can select four college preferences. Only the students with the highest results will be accepted into Kabul University. Normally those students with the lowest results are accepted into TTCs. A student may select which TTC he or she prefers to study at. Normally students will select the TTC closest to their home, or the Kabul TTC.

There are two types of pre-service training courses - a two-year course and a five-year course. The two-year course is the equivalent of grade 13 and 14. The admission to this course is outlined above. The second course is a five-year course for students leaving grade 9. There is limited demand for this type of course and it is only offered at Kabul Sayed Jumaludeen College. Of the total number of students in this TTC only 8 students are registered in the five-year course. The Department of

¹⁶ These figures can only be considered a guide. Without personal visits to each of the TTCs it is impossible to know the exact figures. For example, AKDN state that the actual number of students for Badakhshan TTC is over 500, where as the MoE record a figure of 320.

¹⁷ The Japanese Government under the Ogata III initiative funds this project. Total project value is approximately USD\$1.6 million.

Teacher Training at the MoE would like to expand this five-year course, as they feel that the quality of graduates from this would be better than the graduates from the two-year course. For both courses students will have completed 14 years of education.

There are 12 different departments within the TTCs throughout Afghanistan. However, in most TTCs not all subjects are offered. All 12 subjects are outlined in the table below. For Sayed Jamaludeen TTC, there are currently no students or teachers for Pashtu language studies or religious/Islamic studies. English language has the highest demand for new entrants.

Figure 13: The list of departments for the pre-service courses at Sayed Jamaludeen

Functioning Departments	Non-functioning Departments
1. Dari Language	8. Religious Students
2. English Language	9. Pashtu Language
3. History	10. Physics
4. Geography	11. Physical Education
5. Chemistry	12. Kindergarten (pre-primary education)
6. Mathematics	
7. Biology	

In each of the subject departments there are a total of 18 subjects included in the curriculum. Nine of these subjects are specific to the area of study. Another nine subjects are general education subjects and are common to all nine departments. These common subjects are provided through the Department of Professional Education (Department of Pedagogy). This is a separate department within the TTCs. An example of the Mathematics Department curriculum is outlined in figure 14.

Figure 14: Example of set of subjects of one department in a TTC (Mathematics).

No	Subject	PRESET Hours/week	INSET Hours/week
Department specific subjects			
1	General Mathematics	12	8
2	Analysis of Mathematics	8	8
3	Algebra	8	8
4	Theory of Numbers	8	8
5	Mechanical Physics	8	4
6	Electronic Physics	8	4
7	Geometry and Analytic Geometry	12	8
8	Optic Physics	8	4
9	Teaching of Mathematics	8	4
Common Subjects in all departments			
10	Principals of Education	12	8
11	Fundamentals of Administration	4	2
12	Teaching	8	2
13	Psychology	14	6
14	Evaluation and Examination	6	2
15	Teaching Technology	4	4
16	Foreign Language (English)	8	8
17	Islamic Culture	4	4
18	Peace Studies ¹⁸	4	4

Note: a) PRESET: 6 session/day x 6 days/week x 16 weeks b) INSET: 4 sessions/day x 6 days/week x 21 weeks.
(Source: Sayed Jamaludeen Teacher College Kabul, 2004)

¹⁸ There is some confusion over whether or not peace studies is actually offered to the students. In other examples of curricula shown to the AREU research team, physical education and mother tongue language skills are offered instead.

There are either very few or no teacher books available for any of the subjects taught in the TTCs. Normally a teacher has a very poor photocopy of a handwritten selection of papers. Even in the largest and most well equipped TTC in Kabul, no students had any textbooks or learning materials. The teaching materials available to the TTCs are all very poor.

Attached to two of the TTCs are experimental schools. These schools are managed and administered directly by the district education office of the MoE. In the second year of study students, who attend a TTC that is connected with an experimental school, take a subject in 'practical teaching' and spend several hours a week observing and participating in class activities in these schools.

Students who achieve results of 90 percent or more in their final examinations at the TTCs are eligible to be considered for entry into the second year of a four-year degree at Kabul University. Students who are enrolled in a TTC course can be considered for a teaching position. These students are then eligible to transfer to an in-service course. In-service students are not eligible to transfer to a pre-service course, as entry to pre-service is governed by the Concur examination. Last year almost 1,200 grade 12 students qualified to attend TTCs, however, only a third of these students actually enrolled. It is assumed that many students could not provide the means to stay away from home and continue their studies. Also in many cases students did not enrol because they did not value teaching as a viable career path.

□ *In-service*

Almost 75 percent of all TCC students are in-service¹⁹. Almost a quarter of these students are in Kabul Sayed Jamaludeen TTC. Of all the TTCs, the in-service students the ratio of female to male students is almost 50:50 (2,061M:2,180F). In-service training is available in 15 of the operational 16 TTC facilities. Only Badakhshan does not provide in-service teacher training. Of the 1,017 students enrolled in Kabul Sayed Jamaludeen College 71 percent are women. Considering that the only boarding facilities available to the TTC are for men, it is assumed that most of these female students are from Kabul.

All full-time teachers are eligible to be accepted into an in-service teacher-training programme at a TTC. Teachers are required to complete a registration form and seek approval from the school principal. In-service courses are normally available in the morning or afternoon. In some cases, in-service training is also available in the evening.

The curriculum of the in-service teacher-training course is almost exactly the same as pre-service courses. There are less contact hours for in-service courses; however, the semesters are slightly longer (21 weeks compared to 16 weeks for pre-service). Teachers attend pre-service courses during the time of the day when they are not working.

Students completing an in-service training course may be considered for entrance into Kabul University if they achieve an average result of above 90 percent. However, unlike pre-service students, in-service students must complete two further years of full time teaching after graduation before being considered for entrance into the University.

¹⁹ This does not include students attending in-service regional centre colleges, explained in the following section.

UNICEF through the University of Columbia Teachers College (UCTC) is working closely with a team of people at the MoE and TTCs to develop a new curriculum and teacher materials for pre-service teacher training. Eight teacher standards have been developed from the already completed national students curriculum framework document completed in 2003. From these eight teacher standards, which encompasses what a teacher needs to know, do and possess, a new TT curriculum is being developed. A team of 16 Afghan professionals worked with the UCTC to finalise the standards and a team of 32 Afghan professionals working with UCTC are working to complete the new curriculum framework. The syllabus for the new curriculum is in the final stages of completion. It is expected that much of the syllabus for the teacher training materials could be completed in the next 12 months. UNICEF will continue to focus its support on pre-service teacher training for basic education (that is grade 1-9 students), however, this programme is not yet fully funded.

JICA, as a part of STEP (Strengthening Teacher Education Programme) from next year, will build on the work of UCTC to develop the in-service teacher training materials. They plan to develop a syllabus for teacher training that can be taught partially by face-to-face contact and partially through distance education. The technology of Equal Access will be drawn upon to achieve this.

C.1.2 In-service regional centres

The In-Service Regional Centres are an extension of the TTC in-service teacher training programme. They are not based at a TTC, but in a school, which is linked to a TTC. They conduct the same two-year in-service training that is provided by the TTC. Although they are called regional centres, there are in fact only six centres, five of which are in Kabul. There is also one in-service regional centre in Andkhoy in the North of Afghanistan. The concept behind the in-service regional centres is to expand the TTCs into areas where teachers would otherwise not be able to attend a teacher-training course. It is the concept of these centres on which the idea of Teacher Resource Centres has been developed.

Figure 15: Summary and location of in-service regional centres

No	In-service Regional Centre	INSET Students			Teachers
		Male	Female	Total	
1	Isteqlal High School	109	408	517	34
2	Naderia High School	105	213	318	18
3	Alfatha High School	75	366	441	23
4	Maryam High School	126	575	701	35
5	Hazrat Ibrahim High School	26	83	109	12
6	Andkhoy	75	185	260	24
TOTAL		516	1830	2346	146

(Source: AREU Research Team Visits to Site, 2004, JICA Education Consultant, 2004)

There are a total of 2,346 students attending in-service regional centres. 78 percent of these students are female. In every centre there are more women than men. Normally the trainers for the regional centres come from the TTCs. There are a total of 146 teachers for all the regional centres.

It is planned that the in-service regional centres will become a part of the Teacher Training Academy (TTA). The TTA will be a complimenting department of the TTD and will focus on in-service teacher training. The in-service regional centres will be expanded to include a Teacher Resource Centre (TRC), or group, in each district across Afghanistan. Each TRC will include between 6-12 master trainers. These trainers, who will participate in a one month intensive teacher training programme, will become a mobile component of the provincial and district education office and provide teacher support and supervision in the specific cluster of schools of which they are responsible. UNICEF supports this concept, however, funds have

not been allocated to this programme and no specific project details of implementation have been agreed upon. An outline of the MoE vision for TRCs is attached in Annex B.

C.1.3 Institutes of Higher Education/Universities

There are three types of higher education facilities that offer teacher training and education studies. All institutes offer four-year degrees in education or pedagogy. These include pedagogical institutes (now phasing out), Institutes of Higher Education (IHE) and Universities. During the Soviet occupation ‘pedagogical institutes’ were introduced as education facilities providing four-year programmes of study in traditional disciplines. Six teacher-training colleges in the major population centres were transferred to the Ministry of Higher Education to become pedagogical institutes, including the facility in Kabul. The Kabul Pedagogy Institute was elevated in 2002 and renamed as the University of Education. Now most pedagogical institutes have become IHEs. These IHE follow a similar curriculum to Kabul University of Education. In Parwan, there remains a pedagogical institute. The IHE and Pedagogical Institutes main purpose is to produce teachers for junior secondary and upper secondary schools. At this time, the MoHE is going through a transitional period, where institutes and universities status are still being identified and finalised.

□ *Institutes of Higher Education / Pedagogical Institutes*

There are five major faculties within the curriculum of the University of Education. Within each faculty there are a number of departments. The professional education faculty serves the other four faculties for in-service teacher training and core education curriculum subjects.

Figure 16: List of Faculties for Higher Education Institutes

No	Faculty	Departments
1	Faculty of Natural Science	Mathematics Physics Chemistry Biology
2	Social Science	History Geography Islamic Studies Anthropology ²⁰
3	Language	Dari Pashtu English Arabic Russian
4	Physical Education	Health and Physiology
5	Professional Education	In-service Teacher Training Core Curriculum for all other subjects

Each department includes a total of 35 subjects. This includes 19 professional subjects as well as a set of core curriculum subjects offered by the department of professional education. These core subjects are as follows:

Figure 17: List of Core Subjects for each Department in the Institutes

Education Technology	Psychology – general	Teaching psychology	Psychology of Learning
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²⁰ Anthropology will be offered as a degree for students from the start of 2005.

Basic History of Education	Teaching Methodologies	Curriculum Methodologies	Test and Measurement
Practical Teaching	Islamic Studies	Peace and Democracy	Environmental and Health
Research Methodologies	Physical Education	Foreign Language	Computer Studies

Figure 18: List of Pedagogical Institutes and Institutes of Higher Education

	Name of Institute	Pre-service Training	In-service Training	Location
1	University of Education	Yes	Yes	Kabul
2	Badakhshan HEI	Yes	Not known	Badakhshan
3	Faryab HEI	Yes	Not known	Faryab
4	Jawzjan HEI	Yes	Not known	Jawzjan
5	Baghlan HEI	Yes	Not known	Baghlan
6	Kunduz Pedagogical Institute	Yes	Not known	Kunduz
7	Parwan Pedagogical Institute	Yes	Not known	Parwan
8	Herat Institute of Higher Education	Yes	Not known	Herat

IRC is providing support to the Institute of Higher Education in Herat. This includes training for staff, provision of IT equipment and other essential supplies. Administrative systems of the institute and out of date teacher qualifications and experience continues to be the major issue for capacity building.

The Institutes of Higher Education and Universities are administered directly by the Ministry of Higher Education. They do not depend on the financial support of the Provincial Education Departments as their funding comes directly from the MoHE in Kabul. There is limited if any coordination between the Universities, the IHE and the TTCs.

□ Universities

All Universities have an Education Faculty. There are two Departments within the Education Faculty at the universities. They offer four-year degrees in Psychology and Pedagogy. From 2005 they hope to offer degrees in Library Science, Educational Administration and Clinical Psychology also within the education faculty. As yet, no teachers for these new degrees have been identified. The Universities aim is not to produce teachers, but senior administrators and technical specialists in the area of education. However, four universities in the provinces offer in-service teacher training. The number of students in each of the universities within the education faculty is not currently known by central level MoHE. Although there are two specific Departments offering degrees related to education, all graduates from the universities may be considered directly for a teaching position. Other faculties within the universities, such as law, medicine and engineering do not offer any educational or pedagogical subjects for student who may later become a teacher. Below is a list of all universities functioning across Afghanistan.

Figure 19: List of Universities in Afghanistan

	Name	Faculty of Education	In-service Training	Location
1	Kabul University	Yes	None	Kabul
2	Nangarhar University	Yes	Yes	Nangarhar
3	Balkh University	Yes	Yes	Balkh
4	Al-Bruni University	Yes	No	Kapisa
5	Herat University	Yes	No	Herat

6	Kandahar University	Yes	No	Kandahar
7	Paktia University	Yes	No	Paktia
8	Khost University	Yes	No	Khost
9	Takhar University	Yes	Yes	Takhar
10	Bamyan University	Yes	No	Bamyan

C.2 International Organisations Support to Teacher Training²¹

C.2.1 UNICEF/Columbia University Teachers College

UNICEF has been active in supporting the MoE for teacher training in Afghanistan since 2002. In the winter of 2002/2003 UNICEF provided technical and financial assistance to the MoE to implement a rapid teacher-training programme of almost 20,000 teachers across the country. This training, which was based on learning and teaching language and arts, utilised story telling and role-play as the key tool in classroom teaching. The training, which lasted for eight days for each teacher had the significant effect of raising the morale of teachers, to give them a taste of new and more interesting ways of teaching and to raise their interest in the learning needs of children. The training was in no way intended to be a first and final training programme, but was instead an emergency response to a request by the MoE. Since this time, at the request of the Ministry, UNICEF has expanded this programme over the summer and winter teaching breaks to cover almost 50,000 teachers.

For the longer term, UNICEF is funding an agreement with UCTC to work with the TTD to develop a new teacher training curriculum and syllabus. This is being done concurrently with the development of the new children's text books which is being developed in partnership with the Department of Compilation and Translation (Department of Curriculum) in the Ministry. It is hoped that the teacher training materials will be complete for printing in the next 12 months. The implementation of the new materials and training for the teachers will be the next challenge.

UNICEF plans to develop a very large-scale girls education project, which will include 10,000 home-based schools in nine different provinces. These will include, Parwan, Faryab, Kabul rural, Takhar, Ghazni, Herat, Farah, Baghis and Nangahar. Kandahar is also planned depending on the security environment. The programme, which will be administered directly through the PDE's and DDEs, will cover 10,000 teachers. The community based teacher-training curriculum has been developed and is based on the principals of language arts training that were used during the first winter teacher-training programme of 2002-2003. The details of the implementation of this plan and funding for the initiative have not yet been finalised.

C.2.2 TEP Rapid Teacher Training Programme

The Teacher Training Department at the MoE has declared a 'state of emergency' for rapid teacher training for 105,525 teachers in Afghanistan – to be completed by the end of 2004. This teacher-training programme will be conducted over a period of 80 hours, which can be taken full time (13 days) or part time (26 days). The training will be conducted using TOT methodologies and will build on the same principals as the emergency winter teacher-training programme from 2002/2003. A detailed project outline for the implementation of this programme has not been finalised, however, teachers are already being identified at the provincial and district level to be included in the programme. DANIDA and the World Bank have expressed their willingness to financially support an acceptable final project plan. UNICEF and CA have worked closely with the MoE to develop the plan.

²¹ This section may not include the teacher training programmes of all organisations. Time limitation prevented more extensive interviews with all organisations.

C.2.3 World Bank

The World Bank in August 2004 approved a grant of USD 37 million for the education sector in Afghanistan over the next four years. Expenditure for these funds will be channelled through the MoE. The Education Quality Improvement Programme (EQUIP) aims to improve the quality of educational inputs and processes as a foundation for a long-term strategy to improve the quality of educational outcomes. This will be achieved through: 1) focus on schools and communities to strengthen their capacity to better manage teaching-learning activities; 2) the investment in human resources (teachers, principals and educational administration personnel) and physical facilities; and 3) policy development. Teacher training (US\$ 7 mil), training of school principals (US\$1.5 mil), and capacity building of provincial and district education departments (US\$3 mil) is included in the second component. The US\$7 mil included in the teacher training activity, could be used to support the development of the new teacher-training curriculum and to work with the teacher colleges to implement a national in-service teacher programme. The grant should be seen as a package to include support to the provincial and district education offices, rather than as a separate allocation of funds for teacher training. (Details of the grant are included in Annex C)

C.2.4 ADB Rural Education Project

The ADB with funding from the government of Japan, has allocated \$4 million over two years for *Community-Based, Gender Sensitive Basic Education for the Poor*. Utilizing the 'whole school' approach, the project's aim is to explore and pilot mechanisms for effective partnerships between government, schools, NGOs and communities in the development and implementation of innovative basic education service. A consortium of NGOs led by CARE Afghanistan includes SC/US, IRC and CRS. The programme works in areas that the MoE already has a presence, however, the main goal of the programme is to re-establish community links with the schools, to raise awareness of the importance of education, and to illustrate the importance and value of community involvement in the education of children. The programme works to build linkages between community schools where there is a MoE presence and the provincial and district education departments. The programme works in four different provinces, Parwan, Paktia, Paktika and Faryab. It is planned that this initiative which currently includes approximately 100 schools, is expanded to a further two provinces. Although the total number of schools and teachers involved in this programme may be comparatively small, it is very intense requiring ongoing support and training to community members and education authorities.

C.2.5 Creative Associates APEP Accelerated Learning Programme

Creative Associates as a part of their Afghanistan Primary Education Programme (APEP) is supporting the MoE to provide training to teachers to conduct accelerated learning classes for over age students. This programme was first initiated with UNICEF and BRAC at the end of 2002. Since then CA with their key partner Children in Crisis (CIC) have taken the lead on this training. The programme is working with five local implementing partners including AWEC, CHA, ADA, CORA and DHSA. Since 2003 approximately 6,000 teachers have been trained. A further 800 teachers are planned to be included in the training programme.

C.2.6 Swedish Committee of Afghanistan

The Swedish Committee is one of the largest NGO's providing assistance to education in Afghanistan. They have been operating in Afghanistan since the beginning of the 1980's, working mainly in rural areas, where there is limited access to educational opportunities for both boys and girls. The SCA primary education programme has been supporting 414 primary schools with almost 257,000 students (87,500 female) and 7,015 teachers including headmasters (1,790 female teachers) in 19 provinces in 2004. SCA is focusing on quality improvement of primary education from different aspects such as school monitoring, school

management, school material and community involvement. SCA is working towards handing over most of their community-supported schools to the MoE as it becomes possible.

Further to the primary education programme SCA has begun as Secondary School programme within includes an integrated teacher-training component. The objective of the support to the secondary schools is to improvement the access and quality of primary education in rural areas by having integrated teacher training and for secondary students in grades 10-11, thereby being able to recruit teachers from among the graduated 12th grade students. This initiative has increased the number of graduates becoming teachers. 12 out of 12 girls who graduated from the Baglan Jihdid Girl School have taken up teaching as a profession. The figure for boys is approximately 1/3. The support to secondary schooling is concentrated in 18 schools (one in each province), where secondary schools were established on a local initiative in connection to already existing SCA supporting schools.

SCA's teacher training programme builds upon the competency-based approach to teaching. During 2004 SCA has provided in-service teacher training for 1,840 teachers. In addition 120 headmasters have received administrative and school management training. SCA has developed a number of different in-service teacher training courses to meet the specific needs of educators. Most courses are for a period of one month. Competency development for teachers is carried out at SCA's regional Teacher Training Centres (TTCs), or in the districts (in or close to the schools), in both cases through SCA's 78 School Consultants, of which 22 are female. The establishment of two more regional Female Teacher Training Centers, FTTC (three in total, one in each region) aims to improve the competencies of female teachers. These centers will be fully equipped and will include boarding facilities for women.

SCA is supported through a number of international donor organizations including Sida, the EU and the UN. The education programme includes more than 500 professional staff. Further to this about 10,000 national project staff get their salary from SCA.

C.2.7 CARE COPE Project

The CARE COPE project focuses on providing a community based school to communities that have no school. It aims to increase access to education especially for girls, but to ensure that these new schools are managed and supported by the community in which the school functions. In 2003 the project, through the establishment of Village Education Councils (VECs) covered 26,478 students (63% girls) in 371 community-managed schools in Khost, Paktia, Logar, Kabul, Maidan Wardak, Ghazni, Parwan, Kapisa and Paktika. The programme includes community support to 635 teachers. No salary is paid to the teacher, who is instead fully supported by the community through cash and in-kind gifts. The programme has been operating since 1994 and has been continuously expanding since this time. Once the school is established in a community the COPE programme works towards handing over the school to the MoE. COPE has conducted a range of training programmes on teacher development for teachers, school management by community leaders and administration and management for provincial MoE staff.

C.2.8 AKDN Rural Education Support Programme

This programme is funded entirely by the Swedish Government. Its aim is to provide support for 132 schools in three provinces in Baghlan, Badakhshan and Bamyan. The programme is working in partnership with the Ministry of Education and includes aspects of provincial and district education office capacity building, school principal training, teacher training and classroom monitoring. The programme will train 400 teachers per year for three years in an initial one-month training programme with ongoing follow up training and evaluations. The programme will provide materials directly to the schools including science kits, sports kits, children's storybooks and music kits. The ideology behind the teacher training is to base the training on something concrete that the teachers can use and practice with. ADKN found that previous teacher training programmes based on traditional lesson planning and classroom

management did not eventuate in visible changes at the classroom level. Teachers continued to use the same books and materials they used before and therefore quickly reverted back to their previous methodology of teaching.

C.2.9 IRC Teacher Training Programme

IRC has been implementing a teacher training programme in Afghanistan for the past seven years. Like many of the NGOs operating in Afghanistan, their programme moved from community based, non-MoE, teachers to MoE teacher staff. IRC is working in five different provinces including Nangahar, Paktia, Kabul, Logar and Herat. Their teacher training package has been built on the experiences of IRC in teacher training in Pakistan but revised and updated for the needs of the teachers in Afghanistan. The training materials include a comprehensive package of modules covering subjects such as: pedagogy, language, psychosocial, maths, training on material development, gender, management and administration, education planning, monitoring and evaluation, literacy, library management, awareness campaigns, religious and community leaders training, and ECD. IRC's teacher training programme has covered almost 3,000 teachers including teachers employed by the MoE and home based teachers. An impact evaluation of this programme is currently being set up, the results of which should be available by the end of 2004.

C.2.10 BRAC Community Based Schools

BRAC supports two programmes for teacher training. One is the UNICEF funded accelerated learning teacher training programme and the second is the SIDA supported community based schools programme. BRAC has extensive experience in community based and home based schools in Bangladesh and is building on this experience to support teacher training in Afghanistan.

The accelerated learning programme has been conducted in nine provinces. The programme since the winter of 2002 has trained approximately 2,500 teachers so they may teach mainly overage students one year of school in the three month winter and summer breaks. The curriculum is based on language arts training, building on traditional story telling and mine awareness information.

The community based school programme operates where there is no school supported by the MoE. It focuses on providing schooling for girls and therefore the large proportion of the teachers involved in the teacher training programme are female. The programme is functioning in Nangahar, Parwan and Balkh. BRAC requires that teachers should at minimum have passed their grade eight exams. The programme currently includes 83 teachers. The teacher-training programme includes a one-day follow up training every month. This programme also aims to build the linkages between the community based teachers and the district and provincial education authorities. The curriculum used for the teacher training is very similar to the accelerated learning programme.

Analysis Section C

At present two different ministries provide teacher-training programmes, however, there is little if any systematic coordination between them. This means that an understanding of the number of teachers going through teacher training facilities and where they hope to find employment is not known. In the previous analysis section of this document, teacher allocation was highlighted as one of the key factors for student teacher ratios. A better understanding needs to be developed at the central level of both the MoE and MoHE of where the greatest shortage of teachers are and what can be done to overcome this. Planning for this needs to be done jointly. The MoE could also share with the Institutes of Higher Education Pedagogical Departments the curriculum that is being developed for teacher training colleges. Although logistically, and even politically, difficult, there may be opportunities for members

of the pedagogical departments from the Institutes of Higher Education to be included in the development of the teacher training materials.

The TTCs at present offer a separate diploma for ‘kindergarten teaching’. This department is not currently functioning, but it raises the issue of the availability of training programmes for multi-grade teaching and training teachers for either lower or upper primary school or secondary school within the government institutionalised system. In many classes in Afghanistan, the age difference of many of the students can be up to ten years, with many students having missed much of their education. Currently, teachers are not being trained to teach a specific learning level of students.

The TTC curriculum is currently based heavily on theory with limited if any practical training. Only two experimental schools exist, but even without these schools, there are still many opportunities for teachers to practice and demonstrate different learning exercises with other fellow classmates in their course. Most courses remain taught in a rote learning lecture style, similar to the type of teaching found in schools.

In the past, the TTCs have been criticised for being a post soviet style ‘institution’ rather than a learning environment. Despite this, the TTCs are providing a valuable resource to the Ministry to develop a structured system of teacher training. TTCs are managing to function under very difficult circumstances and this in itself must be seen as the commitment by individuals throughout the provinces to expand the learning and training opportunities of teachers across the country. However, there remain a number of constraints to the operation of the TTCs that must be considered in an overall plan to support teacher education in the country. TTCs are poorly supported and require urgent technical and physical assistance so they are able to provide the type of teacher training envisioned by the central MoE. In the case of one TTC it is reported that students may repeat several times their two-year degree even though they have passed and qualified from the TTC already. This results in fewer places for new students wishing to be included in the TTC programmes. There are also extensive reports of financial benefits being paid to the staff of some TTCs to ensure that a particular student can pass their exams. Teacher who work “part-time” at the TTC also remain somewhat of a mystery. Although part-time teachers are registered as working, they are not in fact ever seen at the college by international technical support staff who are working full time at the college, although the college continues to receive financial support from the Provincial Education Department to pay these part-time salaries. Attendance records at the TTCs are sometimes questionable. On one occasion the records of one of TTC was more closely inspected by a staff person of one of the organisations supporting the facility and found attendance of all staff to be almost 100%. This included a full attendance record of all staff over the five days of Eid.

From the above reports, a stronger monitoring and evaluation system is needed, one that not only checks attendance sheets, but whether the teacher is physically in the college teaching as reported. The MoE has a recognised monitoring and evaluation system, which is also applicable to the TTCs. However, this is not always effectively utilised or implemented. Also information collected, as a part of the monitoring is not effectively fed back to the provincial or central MoE offices. Most reports are hand written with very little electronic communication between the provinces and the centre. There may be some possibility to put the TTCs on-line, not only for communication and monitoring purposes, but also so trainers may have access to more information on the internet, given the very scarce availability of resource materials.

Boarding facilities in the TTCs have also seen some complications. International organisations have provided financial support to some TTCs to rebuild a boarding facility on the campus for either only women, or for women and men. In all cases, the TTC has then used the boarding campus for male students only, stating there was not enough space for

women boarders. One of the newly rebuilt boarding campuses at a TTC was especially built with separate living quarters, separate kitchen, dining area, bathrooms and study areas for male and female students. However, this campus today is used only for men.

Although all TTCs in theory report directly to the Department of Teacher Training in MoE Kabul, all financial support to TTCs still comes via the PED. The relationship with the TTC and the PED is therefore still quite strong. PEDs as well as the Teacher Training Department in MoE are able to make recommendations to the Minister to appoint or remove senior level staff at the TTCs. This line of responsibility therefore remains confusing.

TTCs however, are providing training opportunities for many teachers and are a critical part of rebuilding the education system in Afghanistan. Their weaknesses therefore need to be seen also in light of their strengths and international organisations wishing to assist the TTCs should consider all aspects of the operation of the TTCs in their plan of support. It is also apparent that the most effective means of capacity building for the TTCs is the appointment of international qualified staff that work full time at the TTC facility. On the job training, for in areas including pedagogical technical support and administrative and financial support, through the appointment of qualified international staff at the TTC, is a means of following through with the new concepts and ideas learnt at various training programmes.

With regard to short-term teacher training programmes, one of the main lessons learnt from the AKDN, is that often teachers work very hard to incorporate new concepts and ideas they learn from their training course into their every-day work – for a short time. Soon after however, most teachers will revert back to their own known way of teaching. An example of how new methodologies taught as a part of the UNICEF Winter Teacher Training initiative have only partially been adopted is the concept of student ‘group work’. A study conducted by SC/US of classrooms in the north of Afghanistan found that the concept of group work had caught on but only in part. Teachers were arranging their students into groups, and then continued a one-way dialogue of teaching in a rote learning fashion with the whole class. The UNICEF winter teacher-training evaluation however, showed that the training of trainers approach maintained its integrity of training at each level. It was understood that the reason for this, was the practical way in which the training was conducted, including specific exercises and practice groups. AKDN has found that teacher-training programmes are most effective when based on the use of teaching materials. There remains, however, little information on the longer-term effects of the teacher training programmes that have been implemented in Afghanistan.

The plans for the Ministry of Education to expand teacher training out of the urban TTC centres and into each of the districts throughout the country is an excellent initiative on behalf of the TTD. This type of concept moves beyond the infrastructure based policies of the ministry in 2002 to 2003 into the qualitative needs of being a ‘good teacher’. However, for this initiative to be successful, it is essential that the training, which these head trainers from the DTT participate in, is well tested and is based on an expansive set of lessons already learnt from the field. This will ensure that teaching methodologies are indeed improved at the school level and the concept of teacher support teams is understood, as opposed to teacher inspection units.

Further to donor organisations, the lessons learnt particularly by NGO organisations can be a critical part of the development of the teacher training materials. Many of the NGOs have first hand experience of the difficulties and challenges of implementing an effective teacher-training programme. In the past the Ministry has seen NGOs as competing with the MoE, rather than complimenting their work. However, there has been a clear move on behalf of the TTD over the past 12 months to recognise the valuable experiences of NGOs and to draw upon their expertise.

D. LEARNING FROM EXPERIENCE

D.1 Learning from Afghanistan

In Afghanistan, many teacher-training programmes are based on anecdotal evidence of poor teaching practices at the classroom level. Most teachers teach using rote-learning methodologies. Teacher and student interaction is not common in classrooms and it is common practice for students to be punished for not doing well²², rather than praised for their good work.

In 2004 Save the Children, US, as a part of the ADB-funded community based education programme conducted a week-long study of teaching methodologies at the school level in the northern part of Afghanistan²³. The finding of this study was teacher-training programmes need to remain very simple. Changing teaching methodologies is a challenge and their study recommends introducing one new concept to the teacher at a time, to give time for the teacher to master this new concept and then later for another new concept to be introduced. For example in some of the classrooms that this study was conducted, the students were unable to see the blackboard as they were sitting too far back in the classroom. In the whole year of teaching, the teacher did not notice this simple problem.

✚ Observations of Teachers

In most cases the teachers understood the concept of teaching but not the concept of learning. Teachers were often late to school, left during the middle of school time, or left the responsibilities of classroom activities to an older student, while the teachers were outside drinking tea. This is not the case of every teacher, however, the provincial education office teams that come to ‘inspect’ schools, only checked attendance records of teachers and students, ensured financial resources were properly allocated and that supplies received by the school were present. The Save the Children US study showed that most teachers did not prepare a plan for their teaching, although this is a requirement stipulated by the MoE Teacher Training Department in Kabul²⁴. In all classes observed the teacher remained the focal point of the lesson and children did repetitive tasks as a class, not individually. The below is an example of one class that was included in the study.

Case study of a classroom – Dari language lesson

The teacher read a sentence (copied onto the blackboard from the textbook) that used a particular letter from the Dari alphabet. The children repeated the sentence after her many, many times with children eventually shouting out the text. Many didn't even look at the book, or the blackboard. Then the teacher appointed a succession of children to read the sentence at the blackboard. The other children repeated the sentence after the child. Again, many children did not look at the book or the blackboard. The work at the blackboard lasted for just over 15 minutes. Finally, the children copied the sentence into their books until the lesson ended. The teacher watched the children and looked at a few of the books of the children on the front row but gave no comment. After the lesson the SCF research team asked the teacher if the children could read the words in the sentence. She said yes. The team asked how she knew. She said she saw them read. (SC/US 2004)

²² Although there is no comprehensive study on this issue, violence in the classroom is widely reported. There are some reports of children being beaten so severely that they have had to be hospitalised with broken bones. In very few cases are the teachers reprimanded for such behaviour.

²³ Save the Children US, *Planning Teacher Training in School in Two Districts of Faryab Province in Afghanistan*, Mazar 2004.

²⁴ Ministry of Education, *Policy of Teacher Standards*, Afghanistan, 2004 (attached in Annex D)

In many cases, if a child is asked to read a specific word in a sentence, they are unable to. They are also often unable to write a single letter in a word. In most classes there are very few if no exercises or practice lessons. Lesson objectives are not clearly defined. Review of exercises is not done and teachers do not consider the individual learning needs of children. There is very little critical analysis of teaching approaches by the teachers themselves, believing what has been done in the past is the 'right way' of teaching. Pedagogical capacity for teachers is often limited, however, subject knowledge is also limited. Many teachers have a detailed understanding of religion, but have a limited ability to teach academic or scientific subjects, such as history, geography, chemistry, physics or even language.

Further to this, many teachers do not feel any incentive to improve their method of teaching. They believe there is no reward system in place for teachers who are proactive and try new ideas in the classroom. Morale is low.

There is a lot of interest for teacher training programmes. From the SC/US report it seems that the main reason for this interest was to meet other teachers, to receive a per diem and to enjoy the lunch. Teacher training programmes therefore not only serve a purpose of improving teacher capacities, it also acts to strengthen morale and gives an opportunity to interact with fellow teachers in the region.

Children's Perceptions on Quality Teaching	
<p>A Good Teacher </p> <ul style="list-style-type: none"> • Is kind • Teaches children to be polite • Teaches well • Does not beat or insult children • Gives homework and marks it • Enters class with a smiling face • Has good manners • Watches over all children all the time 	<p>A Bad Teacher</p> <ul style="list-style-type: none"> • Beats or insults children • Does not teach • Makes children stand on one foot • Leaves the class • Enters class angry • Writes the lesson on the board and leaves the class • Is late • Does not give homework <p></p>

Source: *Report Card*, Human Rights Consortium

Observations of Students

Despite many reports of violence against children in the classroom, the SC/US report observed little discipline and order in the classrooms. Often children would be disruptive in the classroom, late to a lesson, or leave early. Teacher expectations of the students were low. Poor performance of students was not considered the responsibility of the teacher, rather the fault of the student.

Many students were afraid of the teacher. There was little student/teacher interaction and in many cases, the teacher did not know the names of his or her students, even though the number of students in the classes included in the study was not excessively high.

Student enrolment figures could also be misleading. Although there is a high rate of enrolment of students in Afghanistan compared to three years ago, the attendance of many of these students is very poor²⁵. Although there are many reasons for children not attending school regularly, the teaching ability of the teacher is a very important factor.

Language is another obstacle for learning in the classroom. There are two officially recognised languages by the MoE, Dari and Pashtu. In some areas, particularly in the north, Uzbek is the mother tongue language of the children. The SC/US report indicates that this difficulty extends also to the teachers who often revert to their own mother tongue language, which in this case was Uzbek, even when teaching Dari or Pashtu language classes. The new curriculum reform process undertaken with the MoE with the support of UNICEF and

²⁵ A short interview with a child in the street in Kabul illustrates this point. When asked why the child did not go to school, the child responded that indeed they did go. The discussion continued with a member of the research team which revealed that the child had not gone to school for the whole year, but because they were officially 'enrolled' in school the child believed this was the same as going to school.

Teachers College Columbia is trying to overcome this, with early primary school texts being developed in three languages: Dari, Pashtu and Uzbek.

There have been a number of reports of discrimination by teachers and other students towards children from another ethnic group. The UNHCR *Returnee Monitoring Report (2003-2004)*²⁶ shows that children returning to their village from a minority ethnic group can be victims of discrimination and even beatings at school.

Community involvement in schools

As in many post conflict countries, the community networks and linkages have been either severely damaged or destroyed. Families therefore are preoccupied with rebuilding their own homes and reconstructing their own lives. They often do not expand their interests outside the household realm. This results in limited participation of parents and communities in improving the school environment for their children. Although education is highly valued in most communities in Afghanistan, it is often felt that it is solely the responsibility of the government to improve school environments and teachers capacities.

There is also a limited understanding by teachers themselves of the responsibility of the teacher to the community. Often teachers consider their responsibility to be limited only to those children in their classroom. Once they leave the classroom, they no longer have this responsibility for the children. Nor do many teachers feel a responsibility to students who are not attending school in the community where they teach. In some countries, such as Sri Lanka, teachers have taken the initiative to instigate a child-to-child methodology of bringing children in their own community into the school. Each child in the school was asked to find a friend that did not go to school and bring them to the class. In only one month these schools experienced an increase of 20 to 35% in student enrolment and attendance²⁷. In Afghanistan many lessons could also be learnt from projects such as CARE's COPE project²⁸, which aims to build community participation and inclusion in education for children.

There are a number of different internationally supported community development programmes being implemented in Afghanistan including BRAC's girls' education programme and CARE's COPE Programme. The most comprehensive of these is the National Solidarity Programme (NSP), which is functioning in 19 provinces across the country and aims to develop a Community Development Council (CDC) in each village. The CDCs then decide on their own village priorities and implement a grant provided to them through the Ministry of Rural Rehabilitation and Development (MRRD). In many villages establishing a school in the village has been the priority.

D.2 Learning from the Region

A number of NGOs conducted teacher training for Afghan refugees in Pakistan and Iran for many years before the 'return to Afghanistan' commenced in 2001/2002. IRC, Save the Children US, CARE, GTZ and Ockenden are amongst the major contributors to these programmes. During the 1990's considerable research and evaluation of education programmes were undertaken, something which is currently lacking in the 'emergency' environment of Afghanistan. The materials that were most commonly used in the refugee camps in Pakistan were the GTZ developed materials and the materials developed by the University of Nebraska Omaha (UNO). Studies of the home based girls' schools in Pakistan showed that GTZ materials had been successful at supporting good learning results but were difficult to use for new teachers who had not undertaken extensive training. The UNO

²⁶ UNHCR, *Returnee Monitoring Report 2003-2004*, (unpublished document), Afghanistan, 2004

²⁷ UNICEF, *Catch-up Education Response: Children Affected by Conflict. An Implementation Strategy*. Sri Lanka, 2004

²⁸ CARE Afghanistan, *Project Progress Report: Community Organised Primary Education (COPE) Programme*, Afghanistan, June 2004.

materials were weak and forced reliance on rote learning methods. Children depended too much on teacher direction. The weakest part of the programme was those areas of teaching that require explanation of concepts, independent learning and application of skills. The supervision and training of teachers focused on teacher behaviours rather than learning outcomes²⁹.

Further to some of the observations mentioned above in teacher training programmes, it was found in Afghan refugee communities that teacher training often placed an over emphasis upon teacher behaviours rather than student learning outcomes. There was often little understanding of how to pace teaching to learning needs of the students. In this respect, SC/US recommended placing an emphasis on training in the use of instructional materials and developing knowledge of how to use them rather than attempts to increase the theoretical aspects of training. This finding is exactly what the AKDN has found during the evaluation of training programmes of teachers in Afghanistan as well as the findings of the UNICEF supported Sindh Education Foundation recent study on teacher training programmes in southern Pakistan³⁰.

D.2.1 Basic Competency Learning (BCL) Materials

In 2000 UNICEF and SC/US supported a large multi-agency ***Basic Competency Initiative***. This initiative was founded from the idea that teachers needed to know what it was that they were teaching. This also gave the foundations of how to assess the competencies of teachers. In this programme a group of Afghan educators from around 20 agencies worked together to agree on Basic Competencies of Afghan children in Maths and Language from Grades 1-6. The Basic Competencies are in a set of booklets for teachers and they describe what children should know and be able to do in maths and language at the end of each grade. They give a comprehensive and detailed outline of how teachers could improve the quality of their teaching in an Afghan context. From this set of competencies a more systematic teacher-training programme started to be developed. The return to Afghanistan in 2001 disrupted this process. However, these Basic Competencies could still be used as a resource in Afghanistan to develop teacher-training programmes while the official MoE curriculum is still being developed. This is a valuable set of materials that is rarely referred to in Afghanistan today.

The competency-based concept extends beyond the competencies of the teachers. It also extends to understanding student competencies, or student learning achievements. A study conducted by SC/US in Balochistan in 2000³¹ recommends that teacher-training programmes should not only focus on teacher competencies, but also assess the learning achievements of students. This ideology promotes the idea that if a student is learning, then the teacher must be teaching in a way that suits the students. A clear set of guidelines for 'good' teachers is therefore not possible. A teacher should instead evaluate their performance on how well their students understand what they are being taught. Student learning achievements however cannot always be measured by how well they do in the exams the teacher sets. SC/US found that many teachers in fact always gave very good or good results for all students, rather than identifying where a student may be having difficulty and trying to overcome this.

²⁹ SCF/US, *Home-based Girls' Schools in Bolochistan Refugee Villages: A Strategy Study*, Pakistan, 2000

³⁰ Sindh Education Foundation, *Review of Teacher Trainings for Primary Teachers in Balochistan*, UNICEF Quetta, 2004.

³¹ Andrea Rugh & John Gillies, *Baseline Study of Teaching-Learning in SC/US Afghan Refugee Schools of Balochistan*, Academy for Educational Development, Pakistan, 2000.

The SC/US study showed that previous assumptions that home based girls schools were weaker schools because they evolved out of the non-formal education system and employ less 'qualified' teachers were not grounded. This study, which focused on the interrelationship between teaching and learning, found that the learning achievements of the students in the home-based schools surpassed those in the formal schools in the refugee camps. Further to achieving

Home Based Schools for Afghan Refugees in Pakistan.

"There is a dedication and sense of purpose in these (home-based) schools that would be difficult to exceed anywhere in the world".
Andrea Rugh, 2000

better results in home-based schools, only a very few number of students failed. In the Pashto test, 60% of the home-based school students passed the test, and only 3% received a grade lower than 40%. This is dramatically different from students in the formal schools in the refugee camps with a 28% pass rate and 25% who got less than 40% of the questions correct. All students were in grade 1-6. Once students started studying subjects at a higher grade, often the teachers did not have the specific subject knowledge needed to teach the students. Most of the teachers in the home-based schools were women, often with schooling that did not surpass grade 6. It was found therefore, that teacher academic qualifications and backgrounds did not affect student learning, particularly in the earlier grades of grade 1-6 students. The study found that teachers with the highest academic qualifications had lower average test scores than did teachers who completed less than 12th grade.

D.2.2 Returning Afghan Teachers from the Region

Specific mention will be made here of the GTZ supported BEFAR (Basic Education for Afghan Refugees) programme in the northwest frontier of Pakistan, the Ockendan teacher training for returning refugees in Iran and the UNHCR returnee monitoring system.

The BEFAR programme is the largest non-formal education programme globally and has been operating for more than 15 years. During this time they have developed teacher-training materials and student text books through a process of continuous evaluations and lessons learnt for the educational needs of Afghan communities in more remote areas. Much of the student materials were adopted and included in the UNICEF supported women's literacy materials for Afghanistan, which were developed in 2002/2003 (yet to be printed). The Department of Literacy within the MoE has made formal requests for BEFAR staff to come to Afghanistan and provide technical assistance on non-formal education teacher training both in Kabul and in the provinces. No funds are yet available for this activity. The BEFAR teachers, many of who are Afghan and who have been involved in the teacher training programmes for many years, have also expressed an interest in returning to Afghanistan. BEFAR has developed a detailed database of approximately 5,000 Afghan teachers who were willing to return if they could secure a teaching position with the MoE. This database has been made available to the MoE, UNHCR and UNDP.

The Ockenden teacher-training programme for returning Afghan refugees in Iran has also developed a database of Afghan teachers willing to return³². This database consists of 1,000 trained Afghan teachers. Although it has not been shared with the MoE to date, this information is readily available if the MoE wishes to review it.

The accreditation of returning qualified Afghan teachers particularly from neighbouring countries remains to be a complicated and bureaucratic process. UNHCR has the records of many thousands of people who are qualified teachers and who wish to return to Afghanistan. However, during UNHCR's returnee monitoring activities in Afghanistan³³, it was found that many teachers, approximately 9 out of 10, do not go through the difficult and costly

³² Discussion with Ockenden Regional Director, Kabul, 2004

³³ UNHCR, *Returnee Monitoring Report 2003-2004*, Afghanistan 2004

procedure of being ‘accredited’ by the MoE so they may seek employment as a teacher. At present a person who wishes to have their qualifications accredited by the MoE, must first have their documents stamped and approved by the Afghan Consulate in their country of asylum. In the case of Iran, this is in Iran only. For many Afghans, movement throughout their country of origin is difficult and costly. After their return to Afghanistan, they should then travel to Kabul to have their documents stamped by the central MoE. In many cases, teachers are being accredited because they do not have suitable documents.

Analysis Section D

Lessons learnt at the classroom level are critical when developing and designing teacher-training programmes. At present in Afghanistan, there is very little research and analyses of programmes that are working and programmes that are not working. Both of which are equally as important in understanding what programmes to build upon.

In 2001 there was some controversy over the use of the BCL materials. For a range of reasons the materials were not adopted by the MoE in Afghanistan, however, in an evaluation of their use in Afghanistan during 2002³⁴, it was found that in areas where the teachers’ own competencies were stronger the BCL materials were well received (such as in Kabul and Mazar). However, there was a great reluctance for teachers in other parts of Afghanistan, especially in the southern and eastern regions, to use these books. The BCL books did not focus on rote learning. There were many exercises in these books and created a lot more work for teachers. Therefore, in some areas teachers preferred to use the current textbooks developed in the 1980’s by the University of Nebraska, Omaha (UNO), as these books used constant repetition as a key learning tool.

It can therefore not be assumed that once new teaching materials and textbooks are developed that teachers will automatically welcome them. The study of the use of the GTZ materials in the northwest frontier of Pakistan also supports this, as they show that teachers without extensive training on the use of the materials often find difficulty in using them. There are plans for the teacher-training department in the MoE to link more closely with the Department of Compilation and Translation (curriculum development department). However, there may need to be a comprehensive teacher-training plan for the use of the new curriculum of Afghanistan. Some organisations have suggested that the rapid in-service teacher-training programme, planned for the end of 2004, could be postponed until the end of 2005, and linked to the use of the new children’s textbooks. This would also allow time for a more effective study and evaluation of previous and current teacher training programmes.

Teacher competencies remain to be another issue. The Ministry continues to place a great deal of emphasis on the ‘qualifications’ of teachers. As was found from the SC/US study in Balochistan, teachers may not need to have such qualifications and in fact their teaching ability was shown to be much better than the teachers in the formal schools. The way in which this assessment was conducted highlights an issue that may also need to be considered in Afghanistan. The evaluation assessment took the learning achievements of students to be the basis on which they assessed the ability of the teacher. They did not develop a set of ‘teacher-standards’ and then assess the teacher solely on this basis. These recommendations and findings are directly relevant to the learning and teaching environment of Afghanistan, where almost all teacher development programmes has focused entirely on the assessment of teacher requirements and standards. Most recently in Kabul as a part of a workshop to develop teacher standards it was stated *“If we don’t have standards or descriptions of good teaching in the classroom how do we know if a teacher is good or bad? If we don’t have*

³⁴ UNICEF, *Field Report, Kandahar, Kabul, Mazar*, 2001.

*standards, that is an agreed upon description of good teaching, how do we decide what to teach teachers?*³⁵”

The SC/US study found that there was too little focus in the entire schooling systems on what children should be learning, and too much focus on prescribed teacher behaviours; insufficient teacher understanding of the effects of their teaching practices on learning; and a lack of awareness of the range of options to help students become confident, independent learners. The study recommended: developing a system for continuous assessment of learning; developing teacher supports to increase learning; and developing a better system for teacher selection. Further to this study, learning at the classroom level can also be affected by teacher and student prejudices. A more effective system of monitoring and continual student learning achievements could work towards overcoming some of these issues.

In this section, again, the issue of teacher deployment is raised. There is a great resource of qualified Afghan teachers in Iran and Pakistan. A systematic method of encouraging their return and supporting them in seeking employment as a teacher in Afghanistan may also assist the MoE with its severe shortage of teachers. The present system needs to be simplified so that it becomes an incentive for teachers to return, rather than acting as a deterrent, as currently is the case. Drawing upon the resources of organisations such as GTZ and Ockenden, as well as a closer integration with the information available through UNHCR, could assist the MoE in partially realising its goals of recruiting a further 38,000 teachers.

E. CONCLUSIONS AND RECOMMENDATIONS

The education sector in Afghanistan has seen some significant improvements in the past two and half years, much of this is the credit of the MoE, MoHE, supporting international organisations and the overwhelming desire for the children of Afghanistan to go back to school. Much of the education programmes to date have been the result of an “emergency” environment. With almost no educational opportunities available to a large proportion of the Afghan population, the massive return of so many Afghans to their home country, the destroyed physical and administrative education structure in the country, the task at hand in 2001-2002 was overwhelming. There remains a serious shortage of schools, teachers, teacher training institutes and teaching materials. However, the situation in Afghanistan is now moving through a transitional phase, from emergency to post conflict reconstruction and development. Educational programmes and policies therefore need to change in accordance with this.

As a result of this study, three major recommendations are being made. The first is in relation to the integration of the formal schools and home-based schools. The second suggests an expansion of qualitative research and evaluation and the third recommends the development of a detailed teacher education and professional development plan, based on the results of the EMIS and population statistics.

o *Integration of formal schools and home-based schools*

The improvement of the allocation of teachers, especially in the rural areas, might consider the move of the Ministry and some organisations to strengthen the linkages between the teachers of the home-based schools and the formal schools. The recruitment of an additional 38,000 teachers into the primary education system could be partially realised through the systematic incorporation of home-based teachers. The Ministry may consider the expansion

³⁵ MoE, *Status Report: The New Primary School Teacher Education Curriculum for Afghanistan*, Kabul, Afghanistan, 2004.

of its responsibilities beyond the school boundaries because as shown in the SC/US report³⁶ the teaching competencies of home-based school teachers at the primary school level are often higher than the teachers with officially recognised teacher qualifications. Given that the greatest shortage of teachers is in women teachers in the rural areas at primary school level, home-based schools could be considered within the broader framework of the MoE policies and strategies. The total number of home-based schools still operating in Afghanistan is not known. Most include classes of only 5-10 students who are normally girls. The home-based schools are normally taught by a relative and follow the same curriculum as the formal schools. Because most of these home-based schools exist in someone's house and may include only a few female members of the community, they often do not consider themselves a 'school'. At present teacher training programmes of the MoE are only available to MoE staff. If these types of teachers could include in their classes several more students, and could themselves be included in some of the teacher training programmes that will be offered to MoE teachers, the expansion of teachers of the primary school level may be partially realised. Programmes that are already being developed along these lines are the BRAC, CARE and ADB programmes. They focus on linking the educational needs of children into a community development model. In this forum, educational programmes may have the opportunity to expand their horizons to other community development programmes, such as the National Solidarity Programme (NSP), where many of the villages are stating that establishing a school is a priority.

o *Research and Evaluation*

In the 'emergency' environment of Afghanistan, qualitative research and evaluation of teacher training programmes as well as in the sector of education generally has been very limited. There is a strong move at present on behalf of the MoE and supporting organisations to provide large-scale teacher training programmes. These will assist the Ministry to ensure that all teachers of Afghanistan can be included in some form of training. However, the training could be significantly improved if it was based on concrete evaluations and lessons learnt from other teacher training programmes. Most teacher-training activities conduct a short-term assessment of the implementation of the training, but there are few studies on how the training has affected the student learning achievements in the longer-term. A more detailed study of student learning achievements could be initiated and from this, a better understanding of how students learn and what teachers might already be doing to assist this learning process would be understood.

There are also limited studies available in Afghanistan of parental attitudes to education. UNICEF has conducted a large-scale study on girls' education in Afghanistan³⁷. However, further studies could be conducted of perceptions of how education is valued, in different ethnic groups, in different geographic areas and of families with different socio-economic backgrounds. This should also include what is understood as meaning 'education'. Linked to student learning achievements, there are anecdotal reports from across the country of discrimination of teachers towards children of different ethnic, religious and socio-economic backgrounds. In addition, there is limited information of whether, in a post-conflict environment such as Afghanistan, teachers are advocating ideals of peace and co-existence or reinforcing social divisions and an environment of intolerance. Research on this topic could then be fed into the human rights cell in the MoE, so the findings can be further incorporated into education planning and teacher training programmes.

Three key areas are, therefore, recommended for further research. These include: a study of student learning achievements and teacher competencies; a long-term assessment and

³⁶ Andrea Rugh, John Gillies, *Baseline Study of Teaching-Learning in SC/US Afghan Refugee Schools of Balochistan*, Academy for Educational Development, Pakistan, 2000.

³⁷ UNICEF, *Communication Strategy, Towards Behaviour Change for Girls Education (Draft)*, Afghanistan, June 2004.

evaluation of teacher training programmes that have already been implemented in Afghanistan; and a more comprehensive study of community attitudes to education and what they define as 'education'. Included in this final recommendation might be a further investigation of how education may be promoting an environment of peace and tolerance or reinforcing social and cultural divisions.

◦ *Policy Document for Teacher Training*

At present information on the number and location of teachers is unreliable. From the data provided to the AREU research team from the Department of Planning at the MoE, the appropriate allocation of teachers is the main problem, with a chronic shortage of primary school teachers in most provinces across the country, and possibly too many teachers at the upper-secondary school level. The availability of female teachers particularly in the south and southeast of the country remains a problem.

This information, however, needs to be assessed in the light of the country's population statistics. Population statistics from 2002³⁸ highlight areas where, as a percentage of the total population there are insufficient teachers. Although at this stage, with the currently unreliable data available from the MoE, an analysis of population to teacher and student figures would not yield the information required. Instead, once the EMIS data is available, a more thorough analysis will be necessary and possible.

Once the results of the EMIS have been collated and analysed, together with population statistics, a better picture will be available of the real needs in teacher deployment and training. From this information, a more detailed policy document could be developed with the TTD and supporting organisations, including the TEP members, which would include a province-by-province plan. It should incorporate the national plan of TRCs, but also be more specific in those provinces such as Kandahar for primary education and Nooristan in secondary education, of what could be done to improve the number of teachers.

As a result of the work of TEP, a more coordinated approach to teacher training has developed. Discussions continue of the best way to move forward for teacher development and some concrete recommendations have resulted from this. However, a detailed policy document of teacher professional development and deployment is not available. This type of document would be invaluable for the future direction of the MoE, the MoHE and all organisations supporting teacher education and professional development in Afghanistan.

³⁸ Government of Afghanistan, *CSC 2003-2004 Population Statistics 388 Districts*, Afghanistan 2004. (This information was developed in preparation for the elections, it is understood that these figures may also not be 100 percent reliable, however, they can be a base set of data to work from).

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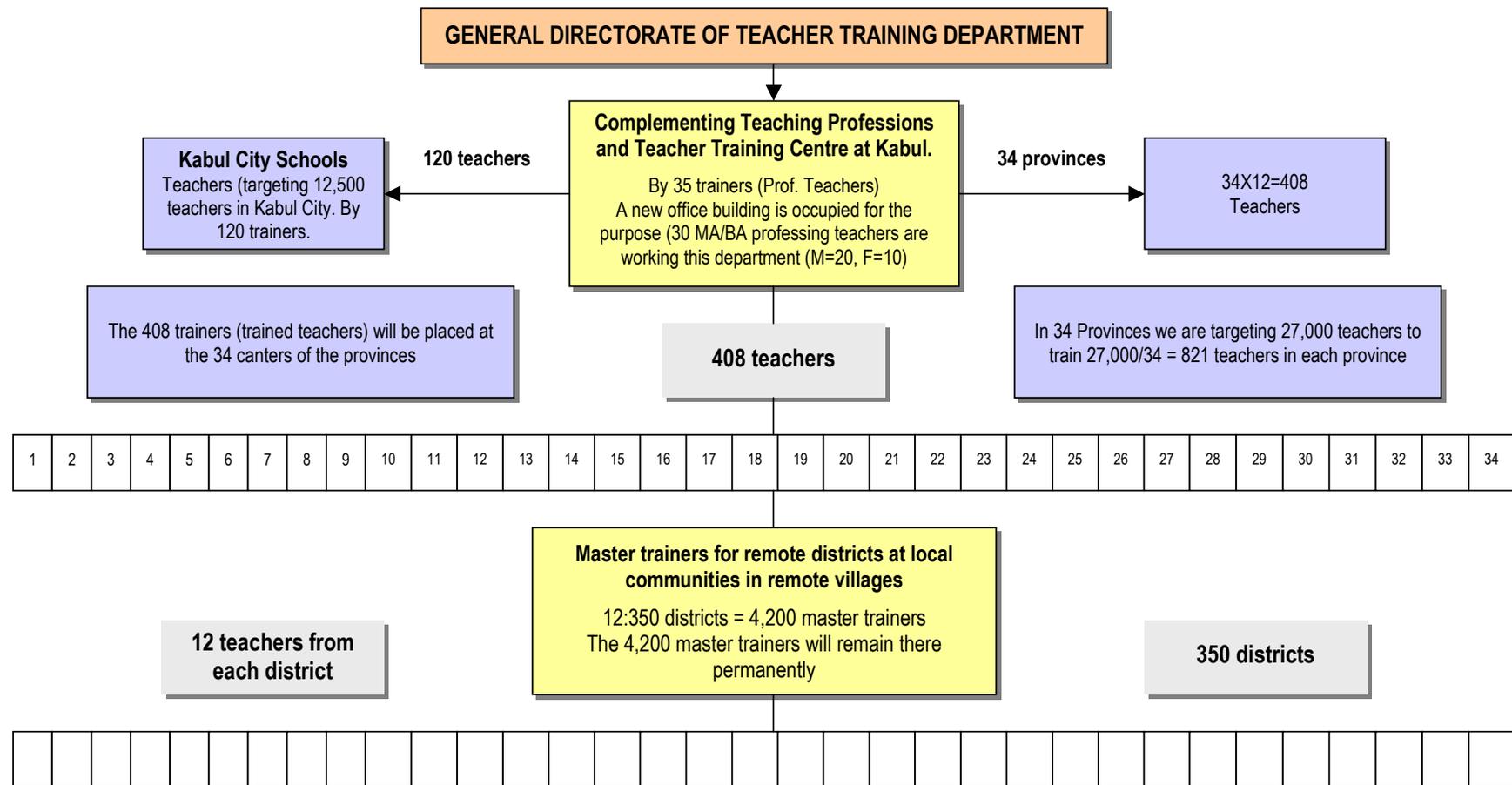
Annex A: Teacher and Student Figures

PRIMARY SCHOOL STATISTICS									
No	Provinces	Number of Students		Total number of students	Number of teachers in primary schools		Total Number of Teachers	Number of Primary Schools	Students/Teachers Ratio
		Male	Female		Male	Female			
1	Kabul	38,553	30,120	68,673	1,012	173	1,185	76	58
2	Kapisa	49,922	9,834	59,756	913	138	1,051	76	57
3	Parwan	121,597	91,333	212,930	1,311	188	1,499	168	142
4	Wardak	58,865	38,718	97,583	1,143	135	1,278	156	76
5	Logar	42,611	11,791	54,402	750	169	919	105	59
6	Ghazni	82,659	32,959	115,618	1,085	265	1,350	180	86
7	Paktia	51,755	12,965	64,720	1,297	134	1,431	109	45
8	Nagahar	173,645	90,476	264,121	2,531	389	2,920	183	90
9	Laghman	42,456	22,713	65,169	915	142	1,057	78	62
10	Kunar	36,953	15,341	52,294	1,170	181	1,351	184	39
11	Badakhshan	94,226	65,799	160,025	1,278	295	1,573	207	102
12	Takhar	73,905	37,142	111,047	2,367	190	2,557	158	43
13	Baghlan	79,589	27,303	106,892	1,531	143	1,674	134	64
14	Kunduz	96,351	51,837	148,188	1,693	70	1,763	173	84
15	Samangan	17,862	7,453	25,315	312	47	359	127	71
16	Balkh	150,066	113,046	263,112	2,230	748	2,978	293	88
17	Jawzjan	86,491	57,640	144,131	880	436	1,316	117	110
18	Faryab	47,836	20,365	68,201	1,417	569	1,986	234	34
19	Badghis	23,459	5,167	28,626	724	32	756	135	38
20	Herat	190,487	140,769	331,256	3,413	966	4,379	268	76
21	Farah	28,736	9,707	38,443	884	132	1,016	158	38
22	Nimroz	12,760	6,275	19,035	379	178	557	51	34
23	Helmand	63,544	3,755	67,299	1,642	43	1,685	158	40
24	Kandahar	287,001	34,841	321,842	1,512	227	1,739	200	185
25	Zabul	14,513	518	15,031	612	27	639	125	24
26	Uruzgan	14,709	2,688	17,397	782	96	878	171	20
27	Ghor	64,302	6,424	70,726	2,368	88	2,456	250	29
28	Bamyan	42,956	9,813	52,769	520	162	682	134	77
29	Paktika	38,026	4,013	42,039	1,628	187	1,815	227	23
30	Saripul	33,662	8,042	41,704	1,333	150	1,483	445	28
31	Khost	69,760	5,640	75,400	1,295	9	1,304	106	58
32	Nooristan	29,061	10,308	39,369	923	35	958	64	41
	Kabul City	208,229	314,073	522,302	310	4,044	4,354	7	120
	Total of Provinces	2,258,318	984,795	3,243,113	41,850	6,744	48,594	5,250	67
	Grand Total	2,466,547	1,298,868	3,765,415	42,160	10,788	52,948	5,257	71

JUNIOR SECONDARY SCHOOL STATISTICS									
No	Provinces	Number of Students		Total number of students	Number of teachers in junior secondary schools		Total Number of Teachers	Number of Junior Secondary Schools	Students/ Teachers Ratio
		Male	Female		Male	Female			
1	Kabul	3,268	3,015	6,283	251	75	326	45	19
2	Kapisa	7,455	607	8,062	452	29	481	34	17
3	Parwan	12,817	562	13,379	1,032	75	1,107	103	12
4	Wardak	5,554	5	5,559	395	42	437	25	13
5	Logar	5,366	133	5,499	351	115	466	26	12
6	Ghazni	7,711	2,100	9,811	594	228	822	78	12
7	Paktia	13,209	258	13,467	311	46	357	20	38
8	Nagahar	13,841	1,245	15,086	662	21	683	53	22
9	Laghman	5,009	69	5,078	332	70	402	15	13
10	Kunar	2,809	143	2,952	166	4	170	17	17
11	Badakhshan	8,559	3,672	12,231	146	274	420	119	29
12	Takhar	6,973	1,859	8,832	1,043	149	1,192	40	7
13	Baghlan	8,387	1,791	10,178	1,398	162	1,560	57	7
14	Kunduz	4,764	819	5,583	559	167	726	14	8
15	Samangan	2,100	317	2,417	218	78	296	38	8
16	Balkh	9,845	5,831	15,676	800	718	1,518	32	10
17	Jawzjan	12,247	6,785	19,032	902	330	1,232	38	15
18	Faryab	2,704	974	3,678	251	181	432	19	9
19	Badghis	1,238	114	1,352	133	5	138	5	10
20	Herat	12,131	6,507	18,638	739	456	1,195	62	16
21	Farah	1,726	91	1,817	160	73	233	17	8
22	Nimroz	545	154	699	76	28	104	1	7
23	Helmand	2,237	92	2,329	709	31	740	30	3
24	Kandahar	2,010	62	2,072	676	101	777	59	3
25	Zabul	372	-	372	211	10	221	5	2
26	Uruzgan	371	37	408	232	73	305	19	1
27	Ghor	4,595	65	4,660	123	12	135	9	35
28	Bamyan	605	437	1,042	574	58	632	20	2
29	Paktika	1,025	-	1,025	404	54	458	21	2
30	Saripul	681	128	809	193	56	249	13	3
31	Khost	4,775	-	4,775	70	-	70	15	68
32	Nooristan	4,135	595	4,730	60	-	60	13	79
	Kabul City	53,151	29,619	82,770	1,483	2,984	4,467	81	19
	Total of Provinces	169,064	38,467	207,531	14,223	3,721	17,944	1,062	12
	Grand Total	222,215	68,086	290,301	15,706	6,705	22,411	1,143	13

UPPER SECONDARY SCHOOL STATISTICS									
No	Provinces	Number of Students		Total number of students	Number of teachers in upper secondary schools		Total Number of Teachers	Number of Schools	Students/ Teachers Ratio
		Male	Female		Male	Female			
1	Kabul	2,113	798	2,911	212	43	255	33	11
2	Kapisa	3,505	83	3,588	207	27	234	22	15
3	Panwan	4,506	34	4,540	882	79	961	54	5
4	Wardak	2,226	-	2,226	605	44	649	29	3
5	Logar	1,725	-	1,725	402	32	434	16	4
6	Ghazni	2,435	529	2,964	693	297	990	74	3
7	Paktia	2,941	15	2,956	101	27	128	20	23
8	Nagahar	6,289	412	6,701	354	25	379	51	18
9	Laghman	1,595	-	1,595	330	-	330	17	5
10	Kunar	1,286	-	1,286	147	28	175	17	7
11	Badakhshan	3,372	1,283	4,655	1,250	2,044	3,294	73	1
12	Takhar	2,435	560	2,995	1,043	149	1,192	32	3
13	Baghlan	3,060	726	3,786	920	461	1,381	49	3
14	Kunduz	1,429	288	1,717	855	792	1,647	25	1
15	Samangan	336	106	442	132	34	166	9	3
16	Balkh	3,442	2,068	5,510	702	1,486	2,188	42	3
17	Jawzjan	6,621	4,458	11,079	501	941	1,442	40	8
18	Faryab	1,011	520	1,531	174	145	319	11	5
19	Badghis	396	32	428	101	69	170	8	3
20	Herat	4,793	2,855	7,648	1,041	462	1,503	47	5
21	Farah	479	42	521	227	46	273	18	2
22	Nimroz	127	49	176	79	246	325	5	1
23	Helmand	698	61	759	306	266	572	27	1
24	Kandahar	342	-	342	645	134	779	37	0
25	Zabul	105	-	105	128	13	141	12	1
26	Uruzgan	72	-	72	123	-	123	6	1
27	Ghor	1,359	-	1,359	195	7	202	24	7
28	Bamyan	366	170	536	564	43	607	20	1
29	Paktika	86	-	86	124	-	124	4	1
30	Sarjupul	145	51	196	101	73	174	10	1
31	Khost	1,265	-	1,265	57	-	57	18	22
32	Nooristan	1,206	-	1,206	31	-	31	9	39
	Kabul City	20,706	16,078	36,784	2,393	1,698	4,091	79	9
	Total of Provinces	61,766	15,140	76,906	13,232	8,013	21,245	859	4
	Grand Total	82,472	31,218	113,690	15,625	9,711	25,336	938	4

Annex B: MoE Teacher Training Plan



- Note:
1. In each province 12 teachers will organise a base for the teacher training programmes
 2. In a far remote area of the district country-wide, all the school teachers will be trained by the Master Trainers
 3. All the Master Trainers of the provinces and districts (12 in each) will remain in their centres permanently

Source: Teacher Training Department
MoE 2004

Annex C: World Bank Project Outline

Subcomponent	Objective	Implementation Steps
Component 1: School Grants (US\$21 million)		
1.1 School Grants for Quality Enhancement (<i>Quality Grant</i>) (US\$ 10 million)	To encourage school-based decision making and resource management through Parent Teacher Associations (PTAs)/School Management Committees (SMCs) and active community participation	(1) PTAs/SMCs envision 'effective' schools, assess the current situation, and prepare a school development plan; (2) PEDs appraise and approve the school development plan; (3) MoE, through PEDs, or NGOs provides block grants to schools, and schools to contribute 10% of the grant in cash, labor, or kind; (4) PTAs/SMCs implement the plan; communities, teachers, DEDs monitor the progress; and (5) Additional funding would be made available for the following years upon completion of the successful implementation in the first year.
1.2 School Grants for Infrastructure Development (<i>Infrastructure Grant</i>) (USD\$ 11 million)	To rehabilitate and construct schools using upgraded local technology and community participation	(1) Department of Construction, MoE develops a menu of design and technology options; (2) DEDs and PEDs prepare a list based on the criteria; (3) Eligible schools prepare an infrastructure development plan; (4) PEDs or NGOs provide block grants to schools, and schools contribute 10% in cash, labor or kind; (5) Schools manage the construction with help from PEDs and/or NGOs; and (6) Schools prepare a maintenance plan.
Component 2: Support to Schools through Human Resource Development (US\$11.5 million)		
2.1 Teacher Training (US\$ 7 million)	To improve the subject content knowledge and pedagogical skills of teachers (and certify untrained teachers) by implementing a national competency-based teacher development framework. To support multi-stakeholder programme on teacher education	(1) MOE with help from experts develops teaching standards; (2) MoE develops a common teacher education curriculum with local adaptability; (3) MoE develops a national in-service training system and program, and competency-based teacher certification modules; (4) MoE with various partners (NGOs, University of Education, etc.) implements in-service teacher training activities, by bringing teacher training closer to schools and using mobile teams, teacher resource room attached to schools, etc.
2.2 Development of School Principals (US\$ 1.5 million)	To enhance the capacity of school principals as administrators/managers and instructional leaders	(1) Define and enhance the responsibility and accountability of school principals; (2) Develop selection criteria and training modules; (3) Develop training programmes for school principals as administrators/managers and instructional leaders; (4) Train master trainers and/or contract out to NGO trainers; (5) Provide training at Province and District level plus cross fertilization through school principals workshops, etc.
2.3 Capacity Building of District and Provincial Education Departments (US\$ 3 million)	To streamline the functions of PEDs and DEDs and enhance their capacities to do the job effectively	(1) Review of the current function and institutional capacity of PEDs and DEDs; (2) Define and enhance the responsibility and accountability structure of PEDs and DEDs; (3) Develop training modules and system for key functions; (4) Train master trainers and/or contract out to NGO trainers; (5) Carry out training at Province and District level with cross fertilization through study visits to other provinces; and (6) Provide institutional development grants to PEDs and DEDs. Grant amounts would be decided using a formula with both fixed and per capita components.
Component 3: Policy Development and M&E (US\$ 2.5 million)		
3.1 Policy Development (US \$ 1 million)	To strengthen the linkage between budget preparation, program implementation and policy development To build the capacity of the MoE for effective policy making	(1) Continue key technical assistance from the ongoing project to help MoE implement a medium-term policy framework and institutional development plan, and prepare a sound National Development Budget each year; (2) Each, MoE decides and undertakes policy-relevant topics and undertakes operational research that would feed into the decision making for policy formulation; and (3) Annually, collect data from schools and use making use data for planning and decision making.
3.2 Monitoring & Evaluation (US\$ 1.5 million)	To establish and implement a practical monitoring and evaluation system for EQUIP and MoE to draw lessons in a timely fashion and feed into policy making. To assess the status of teachers (attendance and qualifications) and funds flow. To pilot assessment of student learning outcome.	(1) Undertake a baseline survey and follow-up surveys of programme implementation at the end of year two; (2) Undertake annual surveys to monitor the cost, impact, and implementation of the school-based funding scheme, plus annual updating of the school mapping database and evaluation of construction progress; (3) Carry out teacher verification (attendance, qualifications skills) and assessment of fund flow including salaries; and (4) Introduce appropriate student assessment through pilot activities.

